

**Board of Directors  
Champaign County Nursing Home  
Urbana, Illinois  
September 12, 2011**

Directors Present: Nudo, Palinkas, O'Shaughnessey, Hambrick, Anderson, Czajkowski

Directors Excused: Hirsbrunner,

Also Present: Busey, Scavotto

**1. Call to Order**

The meeting was called to order at 6:00 pm by Chair O'Shaughnessey

**2. Roll Call**

Busey called the roll of Directors. A quorum was established.

**3. Agenda & Addendum**

On motion by Hambrick (second Palinkas) the agenda and addendum were approved as submitted (unanimous).

**4. Approval of Minutes**

The open and closed session minutes of August 18, 2011 were approved as submitted (Open Session motion Anderson, second Palinkas, unanimous; Closed Session motion Hambrick, second Palinkas, unanimous).

**5. Public Participation**

Marilyn Lindholm suggested that large numerals be posted to aid in navigation around the facility; she recommended that they be posted above the handrails so that residents could see them more easily. She also feels that visible paint on the outside curbs would improve their visibility.

Pattsi Petrie requested information on changes within the sub-populations (payer mix) within the broader Champaign-Urbana community.

**6. Old Business**

There was no old business.

**7. New Business**

**a. Management Report**

Scavotto summarized the operating results for July, which were reviewed in detail at the August 18 meeting.

Census for August averaged 188.8, which was slightly better than July but still well below our target of 195. Through September 11, census has averaged 192. The consistent concern this fiscal year has been the drop on Medicare volumes and revenues.

August 2011		ADC By Payer	September 1-11, 2011	
		Payer		
107.2	57%	Medicaid	105.8	55%
68.7	36%	Pvt Pay	75.5	39%
12.9	7%	Medicare A	10.6	6%

Revenues for July were \$1.108 million, excluding property taxes; the estimate for August is \$1.005 million, quite a bit less and reflective of the loss of revenues associated with Medicare volume.

Cash remains the over-riding concern. Accounts Payable remains high. The State of Illinois has begun slowing down Medicaid payments and the implications for CCNH's cash flow remain serious. Cash payments may be mitigated somewhat by the Intergovernmental Agreement; however, as optimistic as we might be about the IGA taking effect in September, all environmental factors point to a slowdown in cash receipts. There was considerable discussion regarding the necessity of having access to credit in the event the cash crisis worsens. Management has been working on financing working capital.

Scavotto reviewed the status of objectives, generally, with cash being the over-riding concern. Marketing the dementia program will begin with appearances before civic/community groups. Reduced unnecessary hospitalizations was discussed in detail; CCNH management believes that considerable improvement can be made in reducing hospitalizations, adding as much as 1.5 to 2 ADC and bolstering CCNH revenues. Consolidating medical management is another objective that is beginning to come together. Dr McNeil has added a nurse practitioner and that is an essential step to concentrating gerontology volume in an effective medical practice model.

**8. Other Business**

There was no old business.

**9. Next Meeting Date**

Monday October 17, 2011, 6 pm.

**10. Adjournment**

Chair O'Shaughnessey declared meeting adjourned at 6:55 pm.

Respectfully submitted

Michael A. Scavotto  
Recording Secretary