

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois Monday, October 6, 2014 – 6:00pm

In Service Classroom, Champaign County Nursing Home 500 S. Art Bartell Road, Urbana

CHAIR: DIRECT		Catherine Emanuel Sam Banks, Don Lyn, Josh Hartke, Mary Palinkas	Hodson, Gary Maxwell, Robert
	ITEM		Page #
Ι.	CALL TO ORDER		
II.	ROLL CALL		
III.	APPROVAL OF A	GENDA	
IV.		1INUTES 14 – Open Session 14 – Closed Session	1 - 4 To be distributed
v.	PUBLIC PARTICIP	PATION	
VI.	PROGRESS REPO	ORT FROM HEALTHCARE SERVICES GROUP	5
VII.	ADMINISTRATOI a. Quality – Psy	<u>R'S REPORT</u> ychotropics & Psychology Services	
VIII.	-	Financial Management Report jectives Metrics Report	6 - 32 33 - 37 38 - 39
IX.	OTHER BUSINESS a. Update on E	<u>S</u> stablishment of Development Committee	
Х.	Next MEETING I		

November 10, 2014 – 6:00pm

X. ADJOURNMENT

Board of Directors Champaign County Nursing Home (CCNH) –Minutes Urbana, Illinois September 8, 2014

Directors Present: Banks, Emanuel, Lyn, Hartke, Hodson, Maxwell, Palinkas Directors Absent/Excused: None Also Present: Busey, Gima, Brunk

1. Call to Order

The meeting was called to order at 6:00 p.m. by Chair Emanuel.

2. Roll Call

Brunk called the roll of Directors. A quorum was established.

3. Agenda & Addendum

Agenda was approved (motion by Maxwell, second by Palinkas, unanimous).

4. Approval of Minutes

The minutes of August 11, 2014 were approved as submitted (motion by Hodson, second by Palinkas, unanimous).

5. Public Participation

None

6. Progress Report from Healthcare Services Group (HCSG)

Mr. Justin Schneider, Regional Manager of HCSG, reported that two assistant managers and a dietitian have been hired. Richard Frank of HCSG has replaced Jessica Keith as the Food Service Director. Jeff Williems, HCSG District Manager, has been on-site to temporarily assist in managing the kitchen. Staffing levels and accountability for various tasks in the dietary department have improved. Mr. Schneider is anticipating better scores in the next Public Health kitchen inspection from equipment maintenance, new cleanliness protocols and an organized kitchen flow.

Mr. Hartke entered the meeting.

HCSG has purchased new uniforms for the dietary staff. An improved process for stocking of the kitchenettes is in place. The metric for meal delivery will be the time from distribution of the first tray to the last tray.

Mr. Banks entered the meeting.

Walkie-talkies have been ordered for each dining room so kitchen support staff can deliver an item to the appropriate dining room. Mr. Williems is concentrating on customer service with the residents. Mr. Gima stated that he has received comments indicating improvements in mealtime delivery and tray accuracy. There is still more work to be done. Ms. Emanuel asked for HCSG representatives to give an update at the October meeting.

7. Management Report – Review of Annual Contracts for FY2015

Mr. Gima presented a report listing all vendor contracts for outside services used at the nursing home. Six vendors had contract amounts above \$30,000 which would necessitate a Request for Proposal (RFP). The Nursing Home Board of Directors must approve the release of an RFP relevant to the nursing home operation. Mr. Gima will start by preparing the therapy and pharmacy RFPs. MPA will ultimately bring back the recommended contract as a result of the RFP.

8. Management Report – July 2014 Financials

The census is showing a consistent increase. Net income year-to-date at the end of July is \$382,781. CNA turnover has increased this year as compared to last year. While agency nursing expenses decreased in July, the overall trend is higher than in 2013. Ms. Emanuel inquired about the reasons for this increased cost and strategies to reduce it. Mr. Gima responded that supervision plays a role, and filling the Unit Supervisor positions and the Assistant Director of Nursing should help with retention through education and training.

The cash position (less the \$438,000 Medicaid loan) is \$224,000 less than last year due to lagging Intergovernment Transfer Payments (ITG) from the state and Medicaid pending cases. MPA is trying to set up a meeting with Healthcare and Family Services (HFS) to discuss the late ITG payment situation and the lack of a reconciliation record when an ITG payment is received. The nursing home is not being paid for more than half of their Medicaid residents because their cases are in a pending status at the state.

9. Management Report – Strategic Objective Metrics

The wound program is doing well. Kim Long, new Therapy Program Director for Symbria, will submit a detailed list of equipment necessary for outpatient rehabilitation in the old child care area. In July, the Pinnacle score for food quality was down from last month, and dining service was up. The annual turnover rate included all nursing home employees, but 90% of that total is from CNAs and food service workers. Discussions are on-going with Dr. McNeal at Christie Clinic to provide training to nursing staff. The average daily census year-to-date is 202.5 which exceeded budget projections.

10. Management Report - Update

Mr. Gima is very impressed with Ms. Long, the Therapy Program Director and is optimistic that her skills will help differentiate our nursing from the local competition. Symbria wants to implement a new electronic documentation system specific to the therapy department. While WiFi would be the preferred option, a lower cost alternative using a wireless router and iPads will be utilized. Life Services Network, not-for-profit nursing organization, is meeting with HFS to discuss the implementation of a dual-eligible managed care program. While the program officially started this year, the state has not enrolled residents of long-term care facilities until this month. Residents have received letters from brokers indicating that residents will be auto-enrolled in the program as early as April/May 2014. HFS has stated that those letters should be ignored. The nursing homes are not notified by HFS as to which Medicaid residents have been enrolled in the managed care program so it will be very difficult to bill appropriately. This will impact the cash flow. MPA will try to meet with the state to discuss the operational difficulties with this system.

11. Other Business – Establishment of Development Committee

Mr. Hartke is working with members of the community to possibly organize a fundraiser for the Nursing Home Auxiliary.

12. Other Business – Approval of Administrator Compensation Package for FY2014 & FY2015

Mr. Gima discussed increasing the Administrator's salary by 2% retroactive to 12/1/2013 for FY2014 and a 2% increase effective 1/1/15 for FY2015. This adjustment mirrors the contract agreement for non-bargaining employees.

Motion by Palinkas, second by Banks to approve the Administrator's Compensation package for FY2014 and FY2015.

Mr. Banks asked if this wage increase was tied to an evaluation with goals. Mr. Gima responded that he could develop a review process that is connected with operational strategic metrics. Mr. Lyn commented that he could not support the raise due to the food service problems for which the administrator is ultimately responsible.

Motion by Palinkas, second by Banks to go into closed session pursuant to 5 ILCS 120/2 (c) 1 to consider the employment, compensation, discipline, performance, or dismissal of an employee and the following individuals remain present: Scott Gima, County Administrator and recording secretary.

Roll call vote: Aye: 7 – Banks, Emanuel, Hartke, Hodson, Lyn, Maxwell, Palinkas Nay: 0 **Motion** carried.

The Champaign County Nursing Home Board of Directors entered into Closed Session at 7:19 p.m.

The Champaign County Nursing Home Board of Directors resumed Open Session at 7:36 p.m.

Amended Motion by Palinkas to approve the Administrator's Compensation package for FY2014 and FY2015 compensation with be subject to a future performance review.

Mr. Banks agreed to the friendly amendment.

Upon vote, **Motion** carried.

13. Other Business

Mr. Maxwell distributed an article about a nursing home in New Hampshire that provides educational scholarships for CNAs to work toward attaining a nursing license. This option would have to be negotiated with the union.

14. Next Meeting Date & Time

The next meeting date and time for the Nursing Home Board of Directors is Monday, October 6, 2014 at 6:00 p.m.

15. Adjournment

Chair Emanuel declared meeting adjourned at 7:56 p.m. (motion by Hartke, second by Lyn, unanimous)

Respectfully submitted

Beth Brunk Recording Secretary

Re:	Dietary Services Update from HCSG	
Date:	October 2, 2014	
From:	Scott Gima Manager	
To:	Board of Directors Champaign County Nursing Home	

HCSG is currently working with Karen to develop the plan of correction for the dietary related tags on the annual survey. Staff is being in-serviced/educated and held accountable to these standards.

Operational changes to address the tags were put into place immediately. A drink list and an adaptive equipment list has been created for the food service workers to use in dining rooms. This list will be monitored and updated daily to ensure residents are receiving proper equipment and beverages for meal service.

Seating charts and table numbers are in place and the meal tickets (menus) are now organized by table to ensure that residents at each table are being served together. Observation of the dining rooms this week have shown improvement. Delivery of trays to the dining rooms has also showed improvement.

Our assistant manager will be responsible for ensuring the dining rooms and kitchenettes are cleaned and set properly. Food service workers have also been in-serviced on table presentation. Condiment caddies have been placed on dining tables.

Through Resident Council and our QA program Resident Satisfaction Survey, HCSG is receiving feedback and suggestions from the residents. A soup of the day and salad will be provided. The alternative menu has been tweaked to provide multiple options in addition to the main entrée. The alternative menu has been developed with resident input.

HCSG is currently reviewing the snack list to match with resident preferences. Emily Seidel our Registered Dietitian and Jeff Willems (District Manager) are developing a Welcome Brochure for new residents and current residents. The brochure will include a summary of dietary services, diets, contact information, as well as the snack list and alternative menu items.

Walkie talkies are in place to improve communication between the dining rooms and kitchen in order to expedite the delivery of items from the kitchen. Only managers should be the ones doing to the running for this. All staff need to stay on their assigned unit or position.

Temperature logs, cooling logs and food dating are all in place. Sanitation and cleaning of the kitchen and kitchenettes is improving. There is still much more work to be done, but overall dietary is heading in right direction.

То:	Board of Directors Champaign County Nursing Home
From:	Scott Gima Manager
Date:	October 2, 2014
Re:	August 2014 Financial Management Report

The average daily census jumped from 203.7 in July to 207.1 in August. Medicare declined slightly from 14.3 in July to 13.8 in August. There were 367 Medicaid pending conversion days in August, down from 578 in July. Preliminary census for September is 206 with 11 Medicare.. Net income in August totaled \$72,496, up from \$20,187 in July. Net income for the year is \$455,276. Cash flow from operations for the month was \$133,093. The YTD cash flow from operations is \$1,008,539.

Statistics

The August census of 207.1 in August is the second highest monthly average this year. Medicare continues a slow decline over the past three months. But admission activity continues to be good and hospital activity has been slow over the past few months and CCNH continues to get a high percentage of the hospital referrals. The 367 Medicaid conversion days equals a 12.3 swing in census from private pay to Medicaid.



Admissions totaled 23 in August with 14 Medicare admissions. Total discharges and expirations was 19 in September, down from 24 in August.

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
August	11	14	25	13	4	17
Sept	11	14	25	16	4	20
Oct	13	9	22	16	10	26
Nov	16	11	27	12	9	21
Dec	16	14	30	17	7	24
Jan 14	9	10	19	12	8	20
Feb	16	12	28	16	6	22
Mar	10	14	24	18	8	26
Apr	18	6	24	19	11	30
May	13	12	25	17	4	21
June	12	15	27	16	10	26
July	16	12	28	21	5	27
Aug	10	13	23	18	6	24
Sept	14	9	23	16	3	19

Admissions and Discharges July 2013 to Sept 2014

In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5 per month, a 15 percent increase. So far in 2014, the monthly average is 25.1.



Discharges occurred at a higher pace in 2013 compared to 2012. In FY2012, the average monthly discharges was 15.7, ranging between 8 and 22. The monthly average for FY2013 is 19.4, a 24 percent increase from 2012. So far in 2014, the monthly average is 17.0.



The FY2013 payor mix was Medicare -8.7%, Medicaid -56.3% and Private pay 35.0%. FY2014 conversion days totaled as follows: December -87, January -970, February, 112, March -437, April -70, May -160, June -2,139, July -578 and August -367. The 2014 YTD payor mix through August is Medicare -8.0%, Medicaid -58.3%, Private pay -32.1%, and VA -1.6%.



Net Income/(Loss)/Cash from Operations

The net income in August was \$72,496. Net income for the year is \$455,276. Cash flow from operations for the month is \$133,093, bringing the YTD cash flow from operations to \$1,008,539.

Revenues

• Operating revenues totaled \$1.279 million in August, down from \$1.306 million in July. The 367 Medicaid conversion days decreased revenue by \$17k. Revenue per resident day was \$199.25 in August. The YTD average was \$201.50.

Expenses

- Expenses fell from \$1.378 million in July to \$1.300 million in August, a decrease of \$77,961. Expenses per day fell from \$218.20 to \$202.42. The average cost per day in FY2013 was \$220.81 per day. YTD cost per day is \$208.34.
- Wages increased from \$537,451 to \$589,421. Wages per day increased from \$85.12 to \$91.80. The average for the year is \$92.92. The wage increase is due to the payout of the 2% wage increase that was retroactive to 12/1/2013.
- Non-labor expenses fell from \$665,964 in July to \$516,792. Expenses per day fell from \$105.47 to \$80.48. A credit adjustment of \$103k was taken in August. This was the 2% wage increase accrual that was expensed to wages.
- Agency expenses increased from \$51,639 in July to \$78k in August.



Agency Nursing Costs

Cash Position

Cash fell from \$997,666 in July to \$781,417 in August, a difference of \$216,249. The cash balance reflects a \$181k tax anticipation warrant payment to the county. A/R increased from \$4 million to \$4.430 million, an increase of \$431k. Medicaid and Medicare receivables increased by \$230k, but the majority of those funds were received in the first week of September. Accounts payable increased from \$1.830 million to \$2.028 million.





08/31/14		ign County Nu Idget Stateme	-	ons		
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	243.00	385.00	(142.00)	3,576.00	3,465.00	111.00
Late Charge, NSF Check Charge	377.38	1,538.00	(1,160.62)	11,017.28	13,842.00	(2,824.72
Other Miscellaneous Revenue	130.00	115.00	15.00	5,735.45	1,035.00	4,700.4
Total Miscellaneous Revenue	750.38	2,038.00	(1,287.62)	20,328.73	18,342.00	1,986.73
Medicare A Revenue						
Medicare A	104,021.56	192,794.00	(88,772.44)	1,099,165.16	1,735,146.00	(635,980.84
ARD - Medicare A	17,473.47	17,552.00	(78.53)	183,490.78	157,968.00	25,522.78
NH Pt_Care - Medicare Advantage/ Hmo	69,403.52	39,042.00	30,361.52	688,967.89	351,378.00	337,589.89
ARD_Pt Care - Medicare Advantage/ HMO		652.00	(652.00)	42,403.68	5,868.00	36,535.68
Total Medicare A Revenue	190,898.55	250,040.00	(59,141.45)	2,014,027.51	2,250,360.00	(236,332.49
Medicare B Revenue			<i>/-</i>			
Medicare B	25,163.73	28,462.00	(3,298.27)	312,905.80	256,158.00	56,747.80
Total Medicare B Revenue	25,163.73	28,462.00	(3,298.27)	312,905.80	256,158.00	56,747.80
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	380,911.04	291,809.00	89,102.04	3,310,136.83	2,626,281.00	683,855.8
ARD - Medicaid Title XIX (IDHFS)	114,101.28	117,509.00	(3,407.72)	1,164,194.16	1,057,581.00	106,613.1
Patient Care-Hospice	14,458.15	30,241.00	(15,782.85)	222,913.23	272,169.00	(49,255.7
ARD Patient Care - Hospice	15,178.13	20,883.00	(5,704.87)	122,875.43	187,947.00	(65,071.5
Total Medicaid Revenue	524,648.60	460,442.00	64,206.60	4,820,119.65	4,143,978.00	676,141.65
Private Pay Revenue	40.050.44	10.047.00	0 700 44	005 000 00		
VA-Veterans Nursing Home Care	16,656.44	12,947.00	3,709.44	205,836.63	116,523.00	89,313.6
ARD - VA - Veterans Care	4,180.00	439.00	3,741.00	14,726.84	3,951.00	10,775.84
Nursing Home Patient Care - Private Pay	332,675.72	270,974.00	61,701.72	2,502,343.99	2,438,766.00	63,577.9
Nursing Home Beauty Shop Revenue	3,325.60	3,141.00	184.60	29,221.00	28,269.00	952.00
Medical Supplies Revenue	6,231.77	5,273.00	958.77	55,869.36	47,457.00	8,412.36
Patient Transportation Charges	450.78	1,631.00	(1,180.22)	12,246.92	14,679.00	(2,432.08
ARD Patient Care- Private Pay Total Private Pay Revenue	149,702.37 513,222.68	93,152.00 387,557.00	56,550.37 125,665.68	1,040,627.93 3,860,872.67	838,368.00 3,488,013.00	202,259.93
Adult Day Care Revenue VA-Veterans Adult Daycare	7,446.90	3,728.00	3,718.90	52,804.43	33,552.00	19,252.43
IL Department Of Aging-Day Care Grant (Title XX)	13,009.51	10,258.00	2,751.51	100,199.08	92,322.00	7,877.08
Adult Day Care Charges-Private Pay	4,244.97	1,481.00	2,763.97	27,632.59	13,329.00	14,303.59
Total Adult Day Care Revenue	24,701.38	15,467.00	9,234.38	180,636.10	139,203.00	41,433.10
Total Income	1,279,385.32	1,144,006.00	135,379.32	11,208,890.46	10,296,054.00	912,836.40
Operating Expenses						
Administration						
Reg. Full-Time Employees	31,539.63	25,061.00	(6,478.63)	241,907.71	225,549.00	(16,358.7
Temp. Salaries & Wages	1,393.27	1,120.00	(273.27)	16,168.11	10,080.00	(6,088.1
Per Diem	180.00	203.00	23.00	1,665.00	1,827.00	162.00
Overtime	226.79	230.00	3.21	2,941.36	2,070.00	(871.36
TOPS - Balances	526.76	199.00	(327.76)	4,869.08	1,791.00	(3,078.0
TOPS - FICA	40.30	15.00	(25.30)	372.48	135.00	(237.4
Social Security - Employer	2,436.99	1,894.00	(542.99)	18,986.55	17,046.00	(1,940.5
IMRF - Employer Cost	2,713.84	2,352.00	(361.84)	23,062.62	21,168.00	(1,894.6
Workers' Compensation Insurance	983.70	1,589.00	605.30	7,725.70	14,301.00	6,575.3

08/31/14	Champaign County Nursing Home Actual vs Budget Statement of Operations									
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance				
Employee Health/Life Insurance	3,654.60	4,319.00	664.40	37,468.60	38,871.00	1,402.40				
Employee Development/Recognition	1,234.40	25.00	(1,209.40)	1,730.60	225.00	(1,505.60				
Employee Physicals/Lab	1,761.00	1,923.00	162.00	19,605.00	17,307.00	(2,298.00)				
Stationary & Printing	404.73	78.00	(326.73)	1,633.17	702.00	(931.17)				
Books, Periodicals & Manuals		41.00	41.00	69.00	369.00	300.00				
Copier Supplies	390.60	631.00	240.40	5,336.66	5,679.00	342.34				
Postage, UPS, Federal Express	1,149.45	515.00	(634.45)	5,984.87	4,635.00	(1,349.87)				
Equipment < \$2,500				122.48		(122.48)				
Operational Supplies	118.55	845.00	726.45	5,211.44	7,605.00	2,393.56				
Audit & Accounting Fees	4,179.00	4,308.00	129.00	37,611.00	38,772.00	1,161.00				
Attorney Fees	2,566.50	4,615.00	2,048.50	36,369.45	41,535.00	5,165.55				
Professional Services	54,653.95	33,004.00	(21,649.95)	379,275.53	297,036.00	(82,239.53)				
Job Required Travel Expense	443.94	257.00	(186.94)	2,152.48	2,313.00	160.52				
Insurance	23,167.00	22,124.00	(1,043.00)	208,903.00	199,116.00	(9,787.00)				
Property Loss & Liability Claims	135.21		(135.21)	1,456.50		(1,456.50)				
Computer Services	6,445.18	4,922.00	(1,523.18)	59,819.31	44,298.00	(15,521.31)				
Telephone Services	1,212.24	1,370.00	157.76	13,444.43	12,330.00	(1,114.43)				
Equipment Maintenance	4,962.74		(4,962.74)	4,962.74		(4,962.74)				
Rental				165.90		(165.90)				
Legal Notices, Advertising	2,476.92	2,633.00	156.08	35,392.98	23,697.00	(11,695.98)				
Photocopy Services	1,499.68	1,025.00	(474.68)	12,738.34	9,225.00	(3,513.34)				
Public Relations		66.00	66.00	802.68	594.00	(208.68)				
Dues & Licenses	1,625.08	1,617.00	(8.08)	14,875.72	14,553.00	(322.72)				
Conferences & Training	253.56	962.00	708.44	6,823.14	8,658.00	1,834.86				
Finance Charges, Bank Fees		192.00	192.00	0.66	1,728.00	1,727.34				
Cable/Satellite TV Expense	2,234.84	2,147.00	(87.84)	20,711.34	19,323.00	(1,388.34)				
IPA Licensing Fee	48,144.50	40,612.00	(7,532.50)	417,547.00	365,508.00	(52,039.00)				
Fines & Penalties	,	2,308.00	2,308.00		20,772.00	20,772.00				
General Liability Claims		,	,	45,000.00	-,	(45,000.00)				
Furnishings, Office Equipment		5,769.00	5,769.00		51,921.00	51,921.00				
Depreciation Expense	60,597.24	56,361.00	(4,236.24)	553,262.51	507,249.00	(46,013.51)				
Miscellaneous Expense	(103,685.03)	,	103,685.03	,	,	(-, ,				
Interest-Tax Anticipation Notes Payable	411.52	538.00	126.48	3,703.61	4,842.00	1,138.39				
Interest- Bonds Payable	10,222.08	9,436.00	(786.08)	91,998.72	84,924.00	(7,074.72)				
Total Administration	170,757.22	236,216.00	65,458.78	2,349,074.11	2,125,944.00	(223,130.11)				
Environmental Services										
Reg. Full-Time Employees	34,930.51	32,327.00	(2,603.51)	248,894.61	290,943.00	42,048.39				
Reg. Part-Time Employees	935.38		(935.38)	7,192.17		(7,192.17)				
Overtime	1,388.96	462.00	(926.96)	15,107.84	4,158.00	(10,949.84)				
TOPS - Balances	546.93		(546.93)	7,299.96		(7,299.96)				
TOPS- FICA	41.84		(41.84)	558.45		(558.45)				
Social Security - Employer	2,797.87	2,394.00	(403.87)	20,305.82	21,546.00	1,240.18				
IMRF - Employer Cost	3,513.85	3,315.00	(198.85)	26,334.73	29,835.00	3,500.27				
Workers' Compensation Insurance	1,072.48	1,957.00	884.52	7,657.20	17,613.00	9,955.80				
Unemployment Insurance	330.72	1,452.00	1,121.28	10,357.63	13,068.00	2,710.37				
Employee Health/Life Insurance	7,449.18	6,772.00	(677.18)	67,440.44	60,948.00	(6,492.44)				
Operational Supplies	4,765.06	5,089.00	323.94	41,947.37	45,801.00	3,853.63				
Gas Service	10,697.54	9,938.00	(759.54)	122,116.02	89,442.00	(32,674.02)				
Electric Service	28,043.58	19,889.00	(8,154.58)	179,768.57	179,001.00	(767.57)				
Water Service	2,823.01	2,401.00	(422.01)	22,987.20	21,609.00	(1,378.20)				
Pest Control Service	496.46	449.00	(47.46)	4,352.46	4,041.00	(311.46)				
Waste Disposal & Recycling	3,123.78	2,627.00	(496.78)	30,925.38	23,643.00	(7,282.38)				
Equipment Rentals	262.40	222.00	(40.40)	2,326.40	1,998.00	(328.40)				
Conferences & Training				30.00		(30.00)				
Sewer Service & Tax	1,580.80	1,250.00	(330.80)	14,104.30	11,250.00	(2,854.30)				

08/31/14	•		08/31/14 Champaign County Nursing Home 08/31/14 Actual vs Budget Statement of Operations											
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance								
Total Environmental Services	104,800.35	90,544.00	(14,256.35)	829,706.55	814,896.00	(14,810.55)								
Level des														
Laundry	40.070.47	0 700 00	(4.007.47)	00.004.05	70.007.00	(44,004,05								
Reg. Full-Time Employees	12,970.47	8,763.00	(4,207.47)	89,961.25	78,867.00	(11,094.25								
	4.76	243.00	238.24	2,846.58	2,187.00	(659.58)								
TOPS Balances TOPS - FICA	(88.15)	425.00	513.15	467.93	3,825.00	3,357.07								
Social Security - Employer	(6.74) 969.87	33.00 675.00	39.74 (294.87)	35.80 6,909.11	297.00 6,075.00	261.20 (834.11								
IMRF - Employer Cost	1,214.14	905.00	(309.14)	8,956.24	8,145.00	(811.24								
Workers' Compensation Insurance	387.85	538.00	(303.14)	2,689.93	4,842.00	2,152.07								
Unemployment Insurance	30.14	415.00	384.86	3,465.24	3,735.00	2,152.07								
Employee Health/Life Insurance	2,459.40	1,683.00	(776.40)	22,266.60	15,147.00	(7,119.60)								
	2,435.40	1,463.00	1,463.00	3,633.48	13,167.00	9,533.52								
Laundry Supplies						9,555.52								
Linen & Bedding	1 100 10	1,144.00	1,144.00	9,346.12	10,296.00									
Laundry & Cleaning Service	1,109.16	40.007.00	(1,109.16)	3,652.20	440 500 00	(3,652.20)								
Total Laundry	19,050.90	16,287.00	(2,763.90)	154,230.48	146,583.00	(7,647.48)								
Maintenance														
Reg. Full-Time Employees	7,077.59	9,870.00	2,792.41	52,973.21	88,830.00	35,856.79								
Overtime	0.04	49.00	48.96	833.17	441.00	(392.17)								
TOPS - Balances	175.32	77.00	(98.32)	1,722.63	693.00	(1,029.63)								
TOPS - FICA	13.41	6.00	(7.41)	131.78	54.00	(77.78)								
Social Security - Employer	508.28	756.00	247.72	3,850.99	6,804.00	2,953.01								
IMRF - Employer Cost	660.70	1,013.00	352.30	5,016.72	9,117.00	4,100.28								
Workers' Compensation Insurance	211.63	592.00	380.37	1,583.89	5,328.00	3,744.11								
Unemployment Insurance	8.35	465.00	456.65	2,254.88	4,185.00	1,930.12								
Employee Health/Life Insurance	1,864.80	609.00	(1,255.80)	15,628.00	5,481.00	(10,147.00)								
Gasoline & Oil		406.00	406.00	1,380.72	3,654.00	2,273.28								
Ground Supplies				467.14		(467.14)								
Maintenance Supplies	2,587.09	3,097.00	509.91	19,263.51	27,873.00	8,609.49								
Equipment < \$2,500				985.33		(985.33)								
Operational Supplies				61.61		(61.61)								
Professional Services				350.00		(350.00								
Automobile Maintenance	387.70	270.00	(117.70)	8,507.80	2,430.00	(6,077.80)								
Equipment Maintenance	1,186.70	2,201.00	1,014.30	25,481.63	19,809.00	(5,672.63)								
Equipment Rentals	4.40	95.00	90.60	319.60	855.00	535.40								
Nursing Home Building Repair/Maintenance	8,949.10	7,051.00	(1,898.10)	62,170.39	63,459.00	1,288.61								
Landscaping Services				500.00		(500.00)								
Parking Lot/Sidewalk Maintenance		852.00	852.00	13,683.54	7,668.00	(6,015.54								
Nursing Home Building Construction/Improvements		3,846.00	3,846.00		34,614.00	34,614.00								
Total Maintenance	23,635.11	31,255.00	7,619.89	217,166.54	281,295.00	64,128.46								
Nursing Services														
Reg. Full-Time Employees	158,733.73	105,916.00	(52,817.73)	1,187,605.81	953,244.00	(234,361.81)								
Reg. Part-Time Employees	4,190.67		(4,190.67)	38,044.28		(38,044.28								
Temp. Salaries & Wages	14,008.26	10,479.00	(3,529.26)	113,756.76	94,311.00	(19,445.76)								
Overtime	39,008.15	33,988.00	(5,020.15)	371,407.82	305,892.00	(65,515.82)								
TOPS - Balances	5,654.91	(355.00)	(6,009.91)	19,585.83	(3,195.00)	(22,780.83)								
No Benefit Full-Time Employees	65,348.72	67,719.00	2,370.28	562,714.62	609,471.00	46,756.38								
No Benefit Part-Time Employees	47,952.35	33,548.00	(14,404.35)	270,314.67	301,932.00	31,617.33								
TOPS - FICA	432.60	125.00	(307.60)	1,498.31	1,125.00	(373.31)								
Social Security - Employer	24,963.20	18,881.00	(6,082.20)	191,066.04	169,929.00	(21,137.04								
IMRF - Employer Cost	30,375.85	24,203.00	(6,172.85)	235,094.31	217,827.00	(17,267.31								
Workers' Compensation Insurance	8,678.10	15,024.00	6,345.90	64,956.31	135,216.00	70,259.69								
Unemployment Insurance	2,576.35	9,502.00	6,925.65	71,200.18	85,518.00	14,317.82								
Employee Health/Life Insurance	22,416.99	20,522.00	(1,894.99)	204,237.33	184,698.00	(19,539.33)								

08/31/14	Champaign County Nursing Home Actual vs Budget Statement of Operations									
Description	Actual VS But	Budget	Variance	YTD Actual	YTD Budget	4 Variance				
Books, Periodicals & Manuals		79.00	79.00		711.00	711.00				
Stocked Drugs	2,392.97	1,685.00	(707.97)	17,472.52	15,165.00	(2,307.52)				
Pharmacy Charges-Public Aid	2,213.79	1,004.00	(1,209.79)	17,561.96	9,036.00	(8,525.96)				
Oxygen	2,792.30	2,781.00	(11.30)	30,690.50	25,029.00	(5,661.50)				
Incontinence Supplies	9,275.55	7,780.00	(1,495.55)	87,445.25	70,020.00	(17,425.25)				
Pharmacy Charges - Insurance	3,314.17	3,000.00	(314.17)	64,124.71	27,000.00	(37,124.71)				
Equipment < \$2,500	884.82	1,511.00	626.18	15,211.05	13,599.00	(1,612.05)				
Operational Supplies	13,070.64	15,396.00	2,325.36	142,601.27	138,564.00	(4,037.27)				
Pharmacy Charges-Medicare	11,143.51	14,774.00	3,630.49	94,833.38	132,966.00	38,132.62				
Medical/Dental/Mental Health	3,400.00	3,170.00	(230.00)	31,200.00	28,530.00	(2,670.00)				
Professional Services	34,111.00	31,997.00	(2,114.00)	291,215.55	287,973.00	(3,242.55)				
Job Require Travel		28.00	28.00	194.88	252.00	57.12				
Laboratory Fees	3,703.42	2,168.00	(1,535.42)	21,283.03	19,512.00	(1,771.03)				
Equipment Rentals	3,422.72	4,039.00	616.28	29,001.27	36,351.00	7,349.73				
Dues & Licenses				150.00		(150.00)				
Conferences & Training	175.00		(175.00)	1,450.00		(1,450.00)				
Contract Nursing Services	76,026.61	23,077.00	(52,949.61)	509,694.88	207,693.00	(302,001.88)				
Medicare Medical Services	5,648.28	3,555.00	(2,093.28)	28,116.23	31,995.00	3,878.77				
Total Nursing Services	595,914.66	455,596.00	(140,318.66)	4,713,728.75	4,100,364.00	(613,364.75)				
Activities										
Reg. Full-Time Employees	16,975.80	18,447.00	1,471.20	114,426.03	166,023.00	51,596.97				
Overtime	147.20	114.00	(33.20)	587.29	1,026.00	438.71				
TOPS - Balances	709.53		(709.53)	(1,750.42)		1,750.42				
TOPS - FICA	54.28		(54.28)	(133.90)		133.90				
Social Security - Employer	1,265.59	1,345.00	79.41	8,362.27	12,105.00	3,742.73				
IMRF - Employer Cost	1,480.18	1,803.00	322.82	10,727.84	16,227.00	5,499.16				
Workers' Compensation Insurance	507.61	1,108.00	600.39	3,249.48	9,972.00	6,722.52				
Unemployment Insurance	481.86	844.00	362.14	4,336.01	7,596.00	3,259.99				
Employee Health/Life Insurance	3,065.00	2,609.00	(456.00)	30,843.09	23,481.00	(7,362.09)				
Books, Periodicals & Manuals		22.00	22.00	60.00	198.00	138.00				
Operational Supplies	207.64	424.00	216.36	4,883.46	3,816.00	(1,067.46)				
Professional Services	129.70	143.00	13.30	1,002.60	1,287.00	284.40				
Job Required Travel				71.28		(71.28)				
Conferences & Training				30.00		(30.00)				
Total Activities	25,024.39	26,859.00	1,834.61	176,695.03	241,731.00	65,035.97				
Social Services										
Reg. Full-Time Employees	14,105.89	12,827.00	(1,278.89)	86,358.69	115,443.00	29,084.31				
Overtime	19.41	113.00	93.59	1,028.81	1,017.00	(11.81)				
TOPS - Balances	(440.23)	184.00	624.23	596.74	1,656.00	1,059.26				
TOPS - FICA	(33.68)	14.00	47.68	45.65	126.00	80.35				
Social Security - Employer	1,061.63	1,167.00	105.37	6,551.21	10,503.00	3,951.79				
IMRF - Employer Cost	1,378.90	1,192.00	(186.90)	8,539.70	10,728.00	2,188.30				
Workers' Compensation Insurance	421.83	773.00	351.17	2,813.20	6,957.00	4,143.80				
Unemployment Insurance	293.24	592.00	298.76	3,172.99	5,328.00	2,155.01				
Employee Health/Life Insurance	1,846.39	1,802.00	(44.39)	17,940.53	16,218.00	(1,722.53)				
Operational Supplies		8.00	8.00		72.00	72.00				
Professional Services	12,446.86	308.00	(12,138.86)	41,889.03	2,772.00	(39,117.03)				
Total Social Services	31,100.24	18,980.00	(12,120.24)	168,936.55	170,820.00	1,883.45				
Physical Therapy										
Reg. Full-Time Employees	5,683.66	4,015.00	(1,668.66)	39,572.56	36,135.00	(3,437.56)				
Overtime	4.50	22.00	17.50	635.27	198.00	(437.27)				
TOPS - Balances	(18.30)	107.00	125.30	(21.80)	963.00	984.80				
TOPS - FICA	(1.40)	8.00	9.40	(1.67)	72.00	73.67				

08/31/14	Champai Actual vs Buo	5				
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Social Security - Employer	423.73	356.00	(67.73)	2,976.55	3,204.00	227.45
IMRF - Employer Cost	549.75	478.00	(71.75)	3,877.14	4,302.00	424.86
Workers' Compensation Ins.	169.94	241.00	71.06	1,153.51	2,169.00	1,015.49
Unemployment Insurance	6.03	181.00	174.97	1,427.13	1,629.00	201.87
Employee Health/Life Insurance	1,243.20	1,137.00	(106.20)	11,287.80	10,233.00	(1,054.80)
Professional Services	31,086.94	23,514.00	(7,572.94)	318,202.40	211,626.00	(106,576.40)
Total Physical Therapy	39,148.05	30,059.00	(9,089.05)	379,108.89	270,531.00	(108,577.89)
Occupational Therapy						
Reg. Full-Time Employees	2,888.34	2,003.00	(885.34)	20,027.95	18,027.00	(2,000.95)
Overtime		21.00	21.00		189.00	189.00
TOPS - Balances	61.87	11.00	(50.87)	129.96	99.00	(30.96)
TOPS - FICA	4.73	1.00	(3.73)	9.94	9.00	(0.94)
Social Security - Employer	219.66	154.00	(65.66)	1,520.89	1,386.00	(134.89)
IMRF - Employer Cost	285.00	206.00	(79.00)	1,981.19	1,854.00	(127.19)
Workers' Compensation Ins.	86.35	121.00	34.65	569.37	1,089.00	519.63
Unemployment Insurance	3.00	92.00	89.00	714.90	828.00	113.10
Employee Health/Life Insurance	621.60	569.00	(52.60)	5,627.40	5,121.00	(506.40)
Professional Services	21,489.06	23,105.00	1,615.94	250,412.42	207,945.00	(42,467.42)
Total Occupational Therapy	25,659.61	26,283.00	623.39	280,994.02	236,547.00	(44,447.02)
Speech Therapy						
Professional Services	12,218.98	7,705.00	(4,513.98)	101,893.13	69,345.00	(32,548.13)
Total Speech Therapy	12,218.98	7,705.00	(4,513.98)	101,893.13	69,345.00	(32,548.13)
Respiratory Therapy						
Professional Services	9,240.00	8,000.00	(1,240.00)	82,582.50	72,000.00	(10,582.50)
Total Respiratory Therapy	9,240.00	8,000.00	(1,240.00)	82,582.50	72,000.00	(10,582.50)
Total This Department	21,458.98	15,705.00	(5,753.98)	184,475.63	141,345.00	(43,130.63)
Food Services						
Reg. Full-Time Employees	36,402.82	52,089.00	15,686.18	292,294.16	468,801.00	176,506.84
Reg. Part-Time Employees	1,249.95	3,648.00	2,398.05	10,139.10	32,832.00	22,692.90
Overtime	4,151.30	1,513.00	(2,638.30)	32,242.46	13,617.00	(18,625.46)
TOPS - Balances	2,697.17		(2,697.17)	(550.85)		550.85
TOPS - FICA	206.34		(206.34)	(42.14)		42.14
Social Security - Employer	3,154.73	4,333.00	1,178.27	25,239.53	38,997.00	13,757.47
IMRF - Employer Cost	4,040.13	5,809.00	1,768.87	32,787.61	52,281.00	19,493.39
Workers' Compensation Insurance	1,125.82	3,418.00	2,292.18	9,042.86	30,762.00	21,719.14
Unemployment Insurance	810.01	2,695.00	1,884.99	15,363.09	24,255.00	8,891.91
Employee Health/Life Insurance	6,810.60	6,997.00	186.40	66,088.10	62,973.00	(3,115.10)
Books, Periodicals & Manuals				208.58		(208.58)
Food		32,817.00	32,817.00	283,012.87	295,353.00	12,340.13
Guest Meal Expense				306.00		(306.00)
Non-Food Supply				2,297.67		(2,297.67)
Nutritional Supplements	523.37	3,211.00	2,687.63	25,502.27	28,899.00	3,396.73
Equipment < \$2,500				1,432.88		(1,432.88)
Operational Supplies	20.00	3,854.00	3,834.00	29,413.64	34,686.00	5,272.36
Professional Services	61,500.00	3,615.00	(57,885.00)	247,003.16	32,535.00	(214,468.16)
Job Required Travel Expense				21.84		(21.84)
Equipment Rentals		378.00	378.00	2,861.65	3,402.00	540.35
Dues & Licenses		12.00	12.00	80.00	108.00	28.00
Conferences & Training	45.00		(45.00)	225.00		(225.00)
Kitchen/ Laundry		3,846.00	3,846.00	10.00	34,614.00	34,604.00
Total Food Services	122,737.24	128,235.00	5,497.76	1,074,979.48	1,154,115.00	79,135.52

08/31/14	•	gn County Nu dget Stateme	-	ons		6
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Barber & Beauty						
Reg. Full-Time Employees	5,600.56	4,010.00	(1,590.56)	40,199.20	36,090.00	(4,109.20
TOPS - Balances	164.69		(164.69)	864.93		(864.93
TOPS - FICA	12.60		(12.60)	66.16		(66.16
Social Security - Employer	384.95	271.00	(113.95)	2,740.88	2,439.00	(301.88
IMRF - Employer Cost	499.45	364.00	(135.45)	3,569.96	3,276.00	(293.96
Workers' Compensation Insurance	167.47	239.00	71.53	1,202.03	2,151.00	948.97
Unemployment Insurance	6.06	180.00	173.94	1,429.83	1,620.00	190.17
Employee Health/Life Insurance	1,243.20	1,213.00	(30.20)	11,254.80	10,917.00	(337.80
Operational Supplies		70.00	70.00	806.29	630.00	(176.29
Conferences & Training		25.00	25.00		225.00	225.00
Total Barber & Beauty	8,078.98	6,372.00	(1,706.98)	62,134.08	57,348.00	(4,786.08
Adult Day Care						
Reg. Full-Time Employees	14,240.34	12,515.00	(1,725.34)	115,848.71	112,635.00	(3,213.71
Temp. Salaries & Wages				2,584.32		(2,584.32
Overtime	128.83	21.00	(107.83)	901.31	189.00	(712.31
TOPS - Balances	48.19		(48.19)	(7,867.89)		7,867.89
Reg. Part-Time Employees				317.63		(317.63
TOPS - FICA	3.69		(3.69)	(601.89)		601.89
Social Security - Employer	1,083.16	939.00	(144.16)	9,001.99	8,451.00	(550.99
IMRF - Employer Cost	1,350.53	1,247.00	(103.53)	11,399.06	11,223.00	(176.06
Workers' Compensation Insurance	425.80	748.00	322.20	3,550.70	6,732.00	3,181.30
Unemployment Insurance	116.05	556.00	439.95	2,968.73	5,004.00	2,035.27
Employee Health/Life Insurance	2,459.40	2,426.00	(33.40)	24,802.50	21,834.00	(2,968.50
Books, Periodicals & Manuals		14.00	14.00		126.00	126.00
Gasoline & Oil	1,596.39	1,086.00	(510.39)	10,491.82	9,774.00	(717.82
Equipment < \$2,500		18.00	18.00		162.00	162.00
Operational Supplies		23.00	23.00	1,118.83	207.00	(911.83
Professional Services				116.00		(116.00
Job Required Travel				282.80		(282.80
Field Trips/Activities		11.00	11.00	190.87	99.00	(91.87
Dues & Licenses				277.00		(277.00
Conferences & Training	15.00		(15.00)	45.00		(45.00
Furnishings, Office Equipment		3,846.00	3,846.00		34,614.00	34,614.00
Total Adult Day Care	21,467.38	23,450.00	1,982.62	175,427.49	211,050.00	35,622.51
Alzheimers and Related Disord						
Reg. Full-Time Employees	25,978.12	26,821.00	842.88	191,064.15	241,389.00	50,324.85
Overtime	8,596.03	12,047.00	3,450.97	77,340.22	108,423.00	31,082.78
TOPS - Balances	2,006.56	308.00	(1,698.56)	4,824.01	2,772.00	(2,052.01
No Benefit Full-Time Employees	19,724.07	27,244.00	7,519.93	194,489.78	245,196.00	50,706.22
No Benefit Part-Time Employees	13,635.24	27,898.00	14,262.76	124,692.69	251,082.00	126,389.31
TOPS - FICA	153.51	24.00	(129.51)	369.04	216.00	(153.04
Social Security - Employer	5,231.71	7,120.00	1,888.29	44,587.18	64,080.00	19,492.82
IMRF - Employer Cost	7,098.22	9,545.00	2,446.78	58,406.42	85,905.00	27,498.58
Workers' Compensation Insurance	1,774.17	5,612.00	3,837.83	15,256.51	50,508.00	35,251.49
Unemployment Insurance	349.34	3,081.00	2,731.66	19,965.93	27,729.00	7,763.07
Employee Health/Life Insurance	4,306.20	4,500.00	193.80	38,970.30	40,500.00	1,529.70
Books, Periodicals & Manuals				233.10		(233.10
Operational Supplies	(32.35)	1.00	33.35	226.44	9.00	(217.44
Professional Services	87.26		(87.26)	698.08		(698.08
Conferences & Training		9.00	9.00	169.00	81.00	(88.00
ARD - Contract Nursing	2,021.44	11,538.00	9,516.56	47,783.61	103,842.00	56,058.39
Total Alzheimers and Related Disorders	90,929.52	135,748.00	44,818.48	819,076.46	1,221,732.00	402,655.54

	Champa	Champaign County Nursing Home									
08/31/14	Actual vs Budget Statement of Operations										
Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance					
Total Expenses	1,299,762.63	1,241,589.00	(58,173.63)	11,585,734.06	11,174,301.00	(411,433.06)					
Net Operating Income	(20,377.31)	(97,583.00)	77,205.69	(376,843.60)	(878,247.00)	501,403.40					
NonOperating Income											
Local Taxes											
Current-Nursing Home Operating	91,949.17	79,877.00	12,072.17	827,544.10	718,893.00	108,651.10					
Total Local Taxes	91,949.17	79,877.00	12,072.17	827,544.10	718,893.00	108,651.10					
Miscellaneous NI Revenue											
Investment Interest	70.11	57.00	13.11	253.15	513.00	(259.85)					
Restricted Donations	853.39	154.00	699.39	4,322.60	1,386.00	2,936.60					
Total Miscellaneous NI Revenue	923.50	211.00	712.50	4,575.75	1,899.00	2,676.75					
Total NonOperating Income	92,872.67	80,088.00	12,784.67	832,119.85	720,792.00	111,327.85					
Net Income (Loss)	72,495.36	(17,495.00)	89,990.36	455,276.25	(157,455.00)	612,731.25					

08/31/14					• • • •	unty Nursir ment of Op	••						
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	03/14	00/14	07/14	00/14	1012
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement				180		171	1,131	177	606	381	687	243	3,576
Late Charge, NSF Check Charge				1,648	2,476	1,059	1,116	629	1,967	1,600	144	377	11,017
Other Miscellaneous Revenue					10	118	22	2,558	2,646	120	130	130	5,735
Total Miscellaneous Revenue				1,828	2,486	1,348	2,270	3,364	5,219	2,102	962	750	20,329
Medicare A Revenue													
Medicare A				146,013	168,901	130,033	142,128	65,455	147,368	105,887	89,359	104,022	1,099,165
ARD - Medicare A				45,056	14,465	25,253	14,775	6,365	6,188	26,108	27,807	17,473	183,491
NH Pt_Care - Medicare Advantage/ H				56,134	58,715	52,895	60,857	88,782	122,857	80,510	98,815	69,404	688,968
ARD_Pt Care - Medicare Advantage/				20,635	3,520	7,040		9,929			1,280		42,404
Total Medicare A Revenue				267,837	245,602	215,221	217,759	170,531	276,413	212,504	217,261	190,899	2,014,028
Medicare B Revenue													
Medicare B				35,157	37,756	45,663	29,316	31,074	37,491	34,479	36,806	25,164	312,906
Total Medicare B Revenue				35,157	37,756	45,663	29,316	31,074	37,491	34,479	36,806	25,164	312,906
Medicaid Revenue													
Medicaid Title XIX (IDHFS)				277,188	431,022	282,473	371,984	303,291	317,367	536,775	409,126	380,911	3,310,137
ARD - Medicaid Title XIX (IDHFS)				126,822	129,179	109,666	133,616	117,740	112,146	189,487	131,438	114,101	1,164,194
Patient Care-Hospice				39,930	30,703	35,788	24,840	21,221	17,701	25,486	12,787	14,458	222,913
ARD Patient Care - Hospice				16,047	10,482	9,447	8,023	6,843	11,381	31,568	13,906	15,178	122,875
Total Medicaid Revenue				459,986	601,386	437,374	538,463	449,094	458,595	783,316	567,257	524,649	4,820,120
Private Pay Revenue													
VA-Veterans Nursing Home Care				25,726	34,966	33,123	20,466	17,017	18,239	8,659	30,985	16,656	205,837
ARD - VA - Veterans Care				2,187	8,360							4,180	14,727
Nursing Home Patient Care - Private				355,996	199,863	311,187	292,298	342,531	311,779	64,161	291,855	332,676	2,502,344
Nursing Home Beauty Shop Revenue				3,074	3,429	3,092	3,112	3,345	3,291	3,185	3,367	3,326	29,221
Medical Supplies Revenue				6,717	4,748	7,767	8,541	8,098	7,518	591	5,658	6,232	55,869
Patient Transportation Charges				2,780	453	2,416	1,000	1,113	1,689	822	1,522	451	12,247
ARD Patient Care- Private Pay				97,132	106,824	126,489	134,677	145,532	170,276	(13,338)	123,333	149,702	1,040,628
Total Private Pay Revenue				493,612	358,642	484,074	460,093	517,636	512,792	64,079	456,721	513,223	3,860,873
Adult Day Care Revenue													
VA-Veterans Adult Daycare				3,572	4,270	5,586	5,658	6,054	4,592	6,726	8,899	7,447	52,804
IL Department Of Aging-Day Care Gra				10,258	7,283	6,821	9,215	13,184	13,376	13,243	13,811	13,010	100,199
Adult Day Care Charges-Private Pay				4,073	1,770	2,143	2,775	3,210	2,838	2,499	4,080	4,245	27,633

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08/31/14						unty Nursi ment of O							
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
Total Adult Day Care Revenue				17,903	13,323	14,550	17,648	22,448	20,805	22,468	26,789	24,701	180,636
Total Income				1,276,324	1,259,195	1,198,232	1,265,549	1,194,147	1,311,315	1,118,947	1,305,796	1,279,385	11,208,890
Operating Expenses													
Administration													
Reg. Full-Time Employees				25,469	24,513	25,345	25,978	27,839	27,565	25,387	28,271	31,540	241,908
Temp. Salaries & Wages				1,852	1,884	2,353	3,351	1,894	1,126	935	1,380	1,393	16,168
Per Diem				180	225	225	135	180	180	135	225	180	1,665
Overtime				140	1,093	199	91	314	263	210	405	227	2,941
TOPS - Balances				(1,100)	1,674	626	1,568	350		1,241	(16)	527	4,869
TOPS - FICA				(84)	128	48	120	27		95	(1)	40	372
Social Security - Employer				1,963	1,992	2,041	2,138	2,179	2,151	1,909	2,176	2,437	18,987
IMRF - Employer Cost				2,429	2,376	2,491	2,643	2,706	2,661	2,373	2,670	2,714	23,063
Workers' Compensation Insurance				1,026	875	768	613	923	859	1,151	527	984	7,726
Unemployment Insurance				116	1,766	1,403	1,158	812	680	436	368	456	7,197
Employee Health/Life Insurance				4,292	4,249	4,381	3,655	4,276	4,408	4,276	4,276	3,655	37,469
Employee Development/Recognition				30		78	22	16		284	67	1,234	1,731
Employee Physicals/Lab				100	312	4,094	3,279	5,214	(400)	1,394	3,851	1,761	19,605
Stationary & Printing				212		47	716	254				405	1,633
Books, Periodicals & Manuals				69									69
Copier Supplies				518	536	548	731	914	366	586	748	391	5,337
Postage, UPS, Federal Express				391	667	534	827	453	955	545	461	1,149	5,985
Equipment < \$2,500						160	(37)						122
Operational Supplies				1,081	585	701	853	758	178	513	425	119	5,211
Audit & Accounting Fees				4,179	4,179	4,179	4,179	4,179	4,179	4,179	4,179	4,179	37,611
Attorney Fees				3,281	1,862	7,323	8,064	4,933	8,690	1,752	(2,100)	2,567	36,369
Professional Services				41,722	40,781	38,590	37,939	37,523	38,034	44,245	45,787	54,654	379,276
Job Required Travel Expense				123	109	506	204	130	369	183	84	444	2,152
Insurance				23,167	23,167	23,167	23,167	23,167	23,167	23,567	23,167	23,167	208,903
Property Loss & Liability Claims							950		371			135	1,457
Computer Services				10,271	6,116	6,052	6,179	5,785	6,543	6,150	6,278	6,445	59,819
Telephone Services				1,872	1,255	1,280	1,705	1,314	1,701	1,360	1,746	1,212	13,444
Equipment Maintenance												4,963	4,963
Rental											166		166
Legal Notices, Advertising				3,008	2,866	4,892	2,918	4,867	5,483	5,338	3,543	2,477	35,393
Photocopy Services				1,591	1,025	1,774	1,075	1,025	1,000	2,249	1,500	1,500	12,738
Public Relations				70	(55)	5	10	221	248	76	229		803
Dues & Licenses				1,725	1,725	1,675	1,625	1,625	1,625	1,625	1,625	1,625	14,876
Conferences & Training				99	1,029	1,228	(137)	1,662	1,502	745	442	254	6,823
Finance Charges, Bank Fees							. ,	1					1
Cable/Satellite TV Expense				2,534	2,534	2,235	2,235	2,235	2,235	2,235	2,235	2,235	20,711

08/31/14						unty Nursir ment of Op							3
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
IPA Licensing Fee				46,385	46,591	43,093	47,872	45,595	46,069	46,226	47,574	48,145	417,547
General Liability Claims											45,000		45,000
Furnishings, Office Equipment													
Depreciation Expense				60,971	60,693	62,193	62,472	61,920	61,608	61,608	61,200	60,597	553,263
Bad Debt Expense													
Miscellaneous Expense					11,412	9,163	6,030	6,048	7,741	53,909	9,381	(103,685)	
Interest-Tax Anticipation Notes Payabl											3,292	412	3,704
Interest- Bonds Payable				10,222	10,222	10,222	10,222	10,222	10,222	10,222	10,222	10,222	91,999
Total Administration				249,903	258,385	263,618	264,550	261,561	261,778	307,140	311,382	170,757	2,349,074
Environmental Services													
Reg. Full-Time Employees				27,568	25,755	25,244	27,155	27,162	26,845	26,497	27,737	34,931	248,895
Reg. Part-Time Employees				766	709	738	796	818	847	746	837	935	7,192
Overtime				3,624	6,739	331	240	67	1,334		1,384	1,389	15,108
TOPS - Balances				1,584	1,274	877	1,787	701	(1,053)	2,115	(531)	547	7,300
TOPS- FICA				121	97	67	137	54	(81)	162	(41)	42	558
Social Security - Employer				2,392	2,486	1,966	2,105	2,094	2,192	2,047	2,226	2,798	20,306
IMRF - Employer Cost				3,218	3,228	2,547	2,714	2,719	2,814	2,688	2,892	3,514	26,335
Workers' Compensation Insurance				1,050	885	753	607	793	828	1,185	484	1,072	7,657
Unemployment Insurance				209	2,102	1,376	1,481	1,239	1,290	1,209	1,120	331	10,358
Employee Health/Life Insurance				7,450	7,450	7,647	7,449	7,449	7,647	7,449	7,449	7,449	67,440
Operational Supplies				4,662	5,616	4,078	4,716	3,796	4,913	4,531	4,869	4,765	41,947
Gas Service				11,372	18,339	20,970	18,818	16,584	4,037	9,910	11,387	10,698	122,116
Electric Service				15,517	11,077	13,640	14,346	17,378	21,238	29,483	29,046	28,044	179,769
Water Service				2,631	(766)	4,728	2,384	2,856	2,622	2,869	2,840	2,823	22,987
Pest Control Service				482	482	482	482	482	482	482	482	496	4,352
Waste Disposal & Recycling				5,036	2,738	3,766	3,159	3,294	3,031	2,722	4,057	3,124	30,925
Equipment Rentals				258	258	258	258	258	258	258	258	262	2,326
Conferences & Training						30							30
Sewer Service & Tax				1,300	2,751	1,311	1,337	1,219	1,419	1,592	1,594	1,581	14,104
Total Environmental Services				89,239	91,219	90,808	89,972	88,964	80,665	95,945	98,092	104,800	829,707
Laundry													
Reg. Full-Time Employees				9,465	9,158	9,382	9,989	9,786	9,707	8,970	10,533	12,970	89,961
Overtime				509	1,129		643		238		323	5	2,847
TOPS Balances				(494)	846	273	539	305	(535)	(165)	(213)	(88)	468
TOPS - FICA				(38)	65	21	41	23	(41)	(13)	(16)	(7)	36
Social Security - Employer				744	764	697	791	726	748	704	766	970	6,909
IMRF - Employer Cost				1,004	993	904	1,019	942	964	922	995	1,214	8,956
Workers' Compensation Insurance				336	324	261	203	305	290	413	170	388	2,690
Unemployment Insurance					668	485	567	498	479	372	366	30	3,465
Employee Health/Life Insurance				2,462	2,457	2,525	2,459	2,459	2,525	2,459	2,459	2,459	22,267

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Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
Laundry Supplies				1,029		226	254	226	1,297	128	473		3,633
Linen & Bedding				222	1,210	1,792	415	1,254	579	815	3,060		9,346
Professional Services							421	1,754	(1,192)	(984)			
Laundry & Cleaning Service								88	421	1,572	462	1,109	3,652
Furnishings, Office Equipment													
Total Laundry				15,239	17,613	16,566	17,341	18,367	15,481	15,195	19,377	19,051	154,230
Maintenance													
Reg. Full-Time Employees				5,557	5,585	5,095	5,540	6,018	6,021	5,744	6,335	7,078	52,973
Overtime				63	573	197	,	,	<i>i</i> -	,	,	,	833
TOPS - Balances				(120)	44	126	2,113	518	(756)	(169)	(208)	175	1,723
TOPS - FICA				(9)	3	10	162	40	(58)	(13)	(16)	13	132
Social Security - Employer				420	437	373	391	426	442	406	448	508	3,851
IMRF - Employer Cost				564	568	485	503	553	573	528	582	661	5,017
Workers' Compensation Insurance				208	190	147	115	172	180	254	108	212	1,584
Unemployment Insurance				174	331	274	305	305	317	305	234	8	2,255
Employee Health/Life Insurance				622	1,865	1,903	1,865	1,865	1,914	1,865	1,865	1,865	15,628
Gasoline & Oil				1,365	.,	15	.,	.,	.,	.,	,	.,	1,381
Ground Supplies				258	26		17			116	50		467
Maintenance Supplies				2,144	2,508	1,339	1,330	3,663	804	3,747	1,142	2,587	19,264
Equipment < \$2,500				,	,	,	985	-,		- /	,	,	985
Operational Supplies					45	16							62
Professional Services				(653)	1,003								350
Automobile Maintenance				1,227	764	128	1,195	1,319	1,559	1,431	496	388	8,508
Equipment Maintenance				673	1,765	4,225	6,024	1,082	1,197	5,972	3,358	1,187	25,482
Equipment Rentals				262	4	9	9	9	9	9	4	4	320
Nursing Home Building Repair/Mainte				6,318	1,718	9,740	6,005	8,336	5,155	7,340	8,609	8,949	62,170
Landscaping Services				-,	.,	-,	-,	-,	-,	500	-,	-,	500
Parking Lot/Sidewalk Maintenance				1,500	5,200	5,167	1,700				117		13,684
Nursing Home Building Construction/I				,	-,	-, -	,						-,
Total Maintenance				20,574	22,631	29,249	28,258	24,304	17,357	28,035	23,124	23,635	217,167
Nursing Services													
Reg. Full-Time Employees				124,975	114,312	116,157	131,433	136,769	135,773	131,508	137,946	158,734	1,187,606
Reg. Part-Time Employees				5,299	4,239	3,687	4,566	3,945	3,437	4,148	4,532	4,191	38,044
Temp. Salaries & Wages				14,897	15,079	9,722	9,777	11,149	16,057	10,926	12,142	14,008	113,757
Overtime				59,507	75,128	28,578	26,220	27,500	42,909	26,499	46,058	39,008	371,408
TOPS - Balances				912	1,132	3,302	5,816	3,945	(6,042)	1,107	3,758	5,655	19,586
No Benefit Full-Time Employees				71,239	61,996	55,680	61,488	64,172	61,591	61,452	59,748	65,349	562,715
No Benefit Part-Time Employees				17,794	23,177	26,352	29,650	27,915	28,814	32,549	36,110	47,952	270,315
TOPS - FICA				70	87	253	445	302	(462)	85	287	433	1,498
Social Security - Employer				22,083	22,059	17,940	19,678	20,307	21,806	20,349	21,881	24,963	191,066

08/31/14					npaign Cou rical Stater	-							5
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
IMRF - Employer Cost				27,870	26,450	22,092	24,417	25,137	26,573	25,230	26,950	30,376	235,094
Workers' Compensation Insurance				8,716	7,335	6,289	5,010	6,901	7,329	10,575	4,123	8,678	64,956
Unemployment Insurance				2,046	19,086	12,058	11,513	7,973	6,665	5,221	4,062	2,576	71,200
Employee Health/Life Insurance				21,821	22,439	23,638	23,654	23,654	23,646	20,552	22,417	22,417	204,237
Stocked Drugs				2,460	985	2,470	1,969	1,840	1,335	2,396	1,624	2,393	17,473
Pharmacy Charges-Public Aid				1,082	2,278	1,645	1,931	1,775	1,642	2,247	2,747	2,214	17,562
Oxygen				3,808	1,576	5,424	4,040	3,148	3,294	3,757	2,850	2,792	30,691
Incontinence Supplies				11,735	7,767	11,821	8,435	8,276	11,164	7,426	11,545	9,276	87,445
Pharmacy Charges - Insurance				6,385	10,492	12,466	3,530	8,428	6,181	5,003	8,326	3,314	64,125
Equipment < \$2,500				2,471	328	2,414	2,053	1,256	3,658	458	1,689	885	15,211
Operational Supplies				9,278	17,837	19,899	14,165	15,209	15,601	15,426	22,117	13,071	142,601
Pharmacy Charges-Medicare				8,754	12,236	9,250	9,401	9,858	10,869	13,072	10,251	11,144	94,833
Medical/Dental/Mental Health				3,400	3,600	3,600	3,600	3,400	3,400	3,400	3,400	3,400	31,200
Professional Services				30,149	28,388	34,549	35,432	29,140	27,219	33,042	39,185	34,111	291,216
Job Require Travel						195	,	,				,	195
Laboratory Fees				3,770	2,795	2,369	2,051	2,760	2,051	1,466	318	3,703	21,283
Equipment Rentals				3,077	5,437	3,567	2,749	4,045	1,990	2,402	2,313	3,423	29,001
Dues & Licenses				-,	-,	-,	150	.,	.,	_,	_,	-,	150
Conferences & Training				120		120	1,035					175	1,450
Contract Nursing Services				45,410	33,095	32,154	84,875	57,819	57,052	71,976	51,288	76,027	509,695
Medicare Medical Services				2,022	4,038	720	1,665	7,470	3,516	2,031	1,007	5,648	28,116
Furnishings, Office Equipment				_,	.,		.,	.,	-,	_,	.,	-,	,
Medical/ Health Equipment													
Total Nursing Services				511,150	523,369	468,410	530,748	514,093	517,066	514,302	538,675	595,915	4,713,729
Activities													
Reg. Full-Time Employees				12,573	12,951	10,365	12,656	12,512	12,798	10,317	13,278	16,976	114,426
Overtime				6	40	103	7	63	4	84	133	147	587
TOPS - Balances				(799)	(921)	(519)	46	(461)	(128)	15	307	710	(1,750)
TOPS - FICA				(61)	(70)	(40)	4	(35)	(10)	1	23	54	(134)
Social Security - Employer				897	917	751	917	921	953	776	964	1,266	8,362
IMRF - Employer Cost				1,206	1,192	974	1,182	1,196	1,259	986	1,253	1,480	10,728
Workers' Compensation Insurance				477	426	322	237	364	211	477	229	508	3,249
Unemployment Insurance				146	803	544	678	620	456	255	351	482	4,336
Employee Health/Life Insurance				3,687	3,687	3,785	3,065	4,279	4,389	3,687	1,200	3,065	30,843
Books, Periodicals & Manuals				,			,		,		60	,	60
Operational Supplies				244	741	1,064	166	478	507	1,099	377	208	4,883
Professional Services				125	125	125	125	125	124	, -	125	130	1,003
Job Required Travel				2	-	2		-	58	13	2		71
Conferences & Training						30							30
Total Activities				18,500	19,891	17,504	19,083	20,061	20,621	17,708	18,302	25,024	176,695

08/31/14						nty Nursin							6
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
Social Services													
				10.000	40 700	0.070	0.050	0.000	7.040	7 04 0	40.000	44400	00.050
Reg. Full-Time Employees				10,896	10,736	9,670	6,956	6,838	7,048	7,018	13,089	14,106	86,359
Overtime TOPS - Balances				84 575	602 (057)	29	76 562	73	59	52	35	19	1,029
TOPS - FICA					(957)	401	43	170 13	(626)	389	523 40	(440)	597
Social Security - Employer				(33) 823	3 848	31 728	43 524	514	(48) 536	30 527	40 989	(34) 1,062	46 6,551
IMRF - Employer Cost				1,107	1,102	941	524 676	668	706	673	1,287	1,379	8,540
Workers' Compensation Insurance				413	354	340	47	193	383	210	450	422	2,813
Unemployment Insurance				415	862	353	370	356	305	246	388	293	3,173
Employee Health/Life Insurance				2,442	2,442	1,912	1,846	1,846	1,912	1,846	1,846	1,846	17,941
Operational Supplies				2,442	125	(125)	1,040	1,040	1,912	1,040	1,040	1,040	17,941
Professional Services				125	125	(125)	125	125	6,851	9,921	12,047	12,447	41,889
Total Social Services				16,433	16,243	14,405	11,226	10,796	17,126	20,912	30,696	31,100	168,937
				10,100	10,210	11,100	11,220	10,100	11,120	20,012	00,000	01,100	100,001
Physical Therapy													
Reg. Full-Time Employees				4,351	4,098	3,940	4,153	4,331	4,301	4,022	4,693	5,684	39,573
Overtime				8	610	4		4			4	5	635
TOPS - Balances				(42)	351	(14)	87	24	(1,093)	386	298	(18)	(22)
TOPS - FICA				(3)	27	(1)	7	2	(84)	30	23	(1)	(2)
Social Security - Employer				323	348	291	306	320	322	305	338	424	2,977
IMRF - Employer Cost				435	452	377	395	415	408	406	440	550	3,877
Workers' Compensation Ins.				165	167	59	139	124	129	124	78	170	1,154
Unemployment Insurance					308	204	226	218	222	164	79	6	1,427
Employee Health/Life Insurance				1,243	1,243	1,309	1,243	1,243	1,276	1,243	1,243	1,243	11,288
Professional Services				36,324	37,772	35,268	34,054	33,996	37,546	36,263	35,893	31,087	318,202
Total Physical Therapy				42,804	45,374	41,437	40,610	40,677	43,029	42,941	43,090	39,148	379,109
Occupational Therapy													
Reg. Full-Time Employees				2,165	2,263	1,968	2,066	2,165	2,165	1,968	2,380	2,888	20,028
TOPS - Balances				(324)	(10)	227	(103)	30	64	94	89	62	130
TOPS - FICA				(25)	(1)	17	(8)	2	5	7	7	5	10
Social Security - Employer				164	172	149	157	164	165	157	173	220	1,521
IMRF - Employer Cost				222	223	194	202	213	214	203	225	285	1,981
Workers' Compensation Ins.				82	46	29	69	62	65	62	68	86	569
Unemployment Insurance					151	103	114	111	114	103	14	3	715
Employee Health/Life Insurance				622	622	638	622	622	638	622	622	622	5,627
Professional Services				30,235	34,101	30,274	26,596	25,275	27,969	27,526	26,949	21,489	250,412
Total Occupational Therapy				33,140	37,567	33,600	29,716	28,643	31,399	30,743	30,527	25,660	280,994
Speech Therapy													
Professional Services				9,543	10,714	9,459	11,436	12,584	12,197	11,165	12,577	12,219	101,893
Thursday, October 02, 2014													10:14 AN

08/31/14					npaign Cou rical Stater								7
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Total
Total Speech Therapy				9,543	10,714	9,459	11,436	12,584	12,197	11,165	12,577	12,219	101,893
Respiratory Therapy													
Professional Services				9,226	9,199	8,525	9,199	9,171	9,419	8,773	9,831	9,240	82,583
Total Respiratory Therapy				9,226	9,199	8,525	9,199	9,171	9,419	8,773	9,831	9,240	82,583
Total This Department				18,769	19,913	17,984	20,635	21,755	21,615	19,938	22,408	21,459	184,476
Food Services													
Reg. Full-Time Employees				24,375	28,723	29,998	33,630	32,594	34,247	33,323	39,000	36,403	292,294
Reg. Part-Time Employees					63	709	1,114	2,381	1,176	1,875	1,571	1,250	10,139
Overtime				4,675	5,538	1,070	1,559	2,836	4,715	2,472	5,226	4,151	32,242
TOPS - Balances				646	210	32	2,227	(908)	(192)	(8,227)	2,963	2,697	(551)
TOPS - FICA				49	16	2	170	(69)	(15)	(629)	227	206	(42)
Social Security - Employer				2,199	2,598	2,403	2,732	2,840	3,042	2,878	3,393	3,155	25,240
IMRF - Employer Cost				2,955	3,375	3,118	3,524	3,687	3,994	3,691	4,405	4,040	32,788
Workers' Compensation Insurance				885	1,021	396	1,296	994	1,059	1,069	1,197	1,126	9,043
Unemployment Insurance				716	1,911	1,687	1,895	1,952	1,831	1,763	2,798	810	15,363
Employee Health/Life Insurance				5,594	6,189	6,992	8,648	8,673	7,694	7,432	8,054	6,811	66,088
Books, Periodicals & Manuals								209					209
Food				49,016	43,855	40,960	34,606	46,275	53,740	14,529	32		283,013
Guest Meal Expense											306		306
Non-Food Supply							1,039	(103)	975	386			2,298
Nutritional Supplements				2,538	4,239	3,072	2,642	3,444	4,886	1,206	2,951	523	25,502
Equipment < \$2,500						173		76		1,184			1,433
Operational Supplies				5,484	6,881	6,007	2,755	4,128	3,705	433		20	29,414
Professional Services				22,810	13,939	4,724	11,630	9,819	14,582	47,371	60,627	61,500	247,003
Job Required Travel Expense									7	15			22
Equipment Rentals				715	405	405	405	405	405	405	(283)		2,862
Dues & Licenses							80						80
Conferences & Training						60	(15)	30	75	15	15	45	225
Kitchen/ Laundry										10			10
Total Food Services				122,660	118,964	101,807	109,938	119,263	135,928	111,202	132,481	122,737	1,074,979
Barber & Beauty													
Reg. Full-Time Employees				6,611	2,328	3,973	7,244	1,297	4,370	2,980	5,796	5,601	40,199
TOPS - Balances				(2,389)	2,225	285	(2,510)	3,256	(557)	369	22	165	865
TOPS - FICA				(11)	(1)	22	43	14	(43)	28	2	13	66
Social Security - Employer				297	320	278	283	289	309	276	305	385	2,741
IMRF - Employer Cost				400	415	360	365	375	402	358	396	499	3,570
Workers' Compensation Insurance				166	152	59	139	125	131	125	138	167	1,202
Unemployment Insurance					301	206	228	220	229	209	31	6	1,430
Employee Health/Life Insurance				1,243	1,243	33	1,243	1,243	2,519	1,243	1,243	1,243	11,255

Thursday, October 02, 2014

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08/31/14						unty Nursin							8
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Tota
Operational Supplies					229			229	13	152	183		806
Total Barber & Beauty				6,316	7,212	5,215	7,036	7,049	7,375	5,739	8,114	8,079	62,134
Adult Day Care													
Reg. Full-Time Employees				12,615	12,798	10,856	19,976	10,168	11,596	11,587	12,012	14,240	115,849
Temp. Salaries & Wages							695	1,202	688				2,584
Overtime				183	59	136	56	139	32	97	70	129	901
TOPS - Balances				(985)	(600)	365	(5,440)	(136)	(487)	(29)	(606)	48	(7,868)
Reg. Part-Time Employees									318				318
TOPS - FICA				(75)	(46)	28	(416)	(10)	(37)	(2)	(46)	4	(602)
Social Security - Employer				961	962	823	1,568	864	957	848	937	1,083	9,002
IMRF - Employer Cost				1,292	1,239	1,066	1,957	1,002	1,176	1,099	1,217	1,351	11,399
Workers' Compensation Insurance				475	427	168	649	322	377	335	371	426	3,551
Unemployment Insurance				265	771	580	999	523	459	311	(1,056)	116	2,969
Employee Health/Life Insurance				3,081	3,081	3,164	3,081	3,081	3,180	1,216	2,459	2,459	24,803
Gasoline & Oil				314	961	1,045	1,169	1,211	1,406	1,431	1,358	1,596	10,492
Operational Supplies				456	(110)	396	(56)	165	180		87		1,119
Professional Services					()				46		70		116
Job Required Travel								195		88			283
Field Trips/Activities						12	65	75		39			191
Dues & Licenses										22	255		277
Conferences & Training						30						15	45
Total Adult Day Care				18,583	19,543	18,670	24,303	18,800	19,891	17,041	17,129	21,467	175,427
Alzheimers and Related Disord													
Reg. Full-Time Employees				20,160	21,601	19,817	19,285	20,367	21,358	19,682	22,816	25,978	191,064
Overtime				12,787	14,469	6,152	6,049	4,843	8,343	6,188	9,913	8,596	77,340
TOPS - Balances				72	2,050	(131)	758	27	(336)	1,114	(736)	2,007	4,824
No Benefit Full-Time Employees				27,237	23,091	22,762	22,864	19,039	19,884	18,424	21,463	19,724	194,490
No Benefit Part-Time Employees				13,494	14,731	13,202	16,147	13,532	14,754	13,192	12,005	13,635	124,693
TOPS - FICA				5	157	(10)	58	2	(26)	85	(56)	154	369
Social Security - Employer				5,581	5,583	4,684	4,865	4,374	4,896	4,421	4,950	5,232	44,587
IMRF - Employer Cost				7,507	7,251	6,070	6,273	5,678	6,426	5,669	6,434	7,098	58,406
Workers' Compensation Insurance				2,225	2,047	838	2,053	1,428	1,674	1,560	1,657	1,774	15,257
Unemployment Insurance				892	4,733	3,214	3,085	2,459	2,299	1,797	1,136	349	19,966
Employee Health/Life Insurance				4,306	4,306	4,389	4,928	4,928	5,060	2,441	4,306	4,306	38,970
Books, Periodicals & Manuals				.,000	.,000	.,000	.,020	233	2,000	_,	.,000	.,000	233
Operational Supplies				39			72	200	44	104		(32)	200
Professional Services				87	87		175		••	175	87	(32)	698
Conferences & Training				07	0,		110	99	70	110	07	07	169
ARD - Contract Nursing				7,247	5,680	6,626	15,431	8,688	583	1,155	351	2,021	47,784
Total Alzheimers and Related Disorde				101,641	105,787	87,614	102,043	85,698	85,029	76,008	84,327	90,930	819,076

08/31/14					mpaign Co orical State	-							9
Description	09/13	10/13	11/13	12/13	01/14	02/14	03/14	04/14	05/14	06/14	07/14	08/14	Total
Total Expenses				1,264,950	1,303,712	1,206,888	1,295,460	1,260,030	1,274,361	1,302,848	1,377,724	1,299,763	11,585,734
Net Operating Income				11,374	(44,517)	(8,656)	(29,911)	(65,883)	36,955	(183,900)	(71,928)	(20,377)	(376,844)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating				91,951	91,949	91,947	91,951	91,949	91,949	91,949	91,949	91,949	827,544
Total Local Taxes				91,951	91,949	91,947	91,951	91,949	91,949	91,949	91,949	91,949	827,544
Miscellaneous NI Revenue													
Investment Interest				25	36	23	16	25	15	18	25	70	253
Restricted Donations				481	75		1,430	290	313	740	140	853	4,323
Total Miscellaneous NI Revenue				506	111	23	1,446	315	328	758	165	924	4,576
Total NonOperating Income				92,457	92,060	91,970	93,398	92,264	92,277	92,707	92,114	92,873	832,120
Net Income (Loss)				103,831	47,544	83,314	63,487	26,381	129,231	(91,193)	20,187	72,495	455,276

ASSETS

Current Assets

Cash\$781,117.24Petty Cash\$300.00Total Cash\$781,417.24Rec., Net of Uncollectible Amounts\$4.05.86-0.00Accts Rec-Nursing Home Pivate Pay\$1,387,728.66Accts Rec-Nursing Home Med Adv/ HMO/Ins\$889,954.32Total Rec., Net of Uncollectible Amounts\$2.077,682.98Rec., Net of Uncollectible Amounts\$2.077,682.99Rec., Net of Uncollectible Amounts\$172,188.93Acts Rec-Nursing Home Hospice\$172,188.93Allowance for Uncollectible Accts-Pratem Care P(\$42,520.00)Allowance for Uncollectible Accts-Pratem Care P(\$3.258.00)Total Rec., Net of Uncollectible Amounts\$91,791.16Accrued Interest\$234,410.22Property Tax Revenue Receivable\$234,410.22Total Accrued Interest\$234,410.22Intergyt. Rec., Net of Uncollectibl\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$985.42Due from Li Public Ad\$005,634.45Due from Li Public Ad\$005,634.45Due from Li Public Ad\$005,634.45Due from US Treasury-Medicare\$417,731.96Due from Va-Adult Daycare\$34,947.83Allowance for Uncollectible Accts-IPA\$362,226.56Allowance for Uncollectible Accts-IPA\$362,324.00)Allowance for Uncollectible Accts-IPA\$362,324.00)Allowance for Uncollectible Accts-VA Auting Pay\$36,694.33Allowance for Uncollectible Accts-VA Auting Pay\$32,026,741.47	Cash	
Total Cash \$781,417.24 Rec., Net of Uncollectible Amounts \$4,387,728.66 Accts Rec-Nursing Home Med Ad/ HMO/ Ins \$589,954.32 Total Rec., Net of Uncollectible Amounts \$2,077,682.96 Rec., Net of Uncollectible Amounts \$2,077,682.96 Accts Rec-Nursing Home Med Ad/ HMO/ Ins \$2,077,682.96 Rec., Net of Uncollectible Amounts \$2,077,682.96 Accts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Patient Care P (\$42,520.00) Total Rec., Net of Uncollectible Accts-Patient Care H (\$3,285.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest \$234,410.22 Property Tax Revenue Receivable \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$965.634.45 Due from Collector Funds \$925.95.58 Due from Uncollectible Accts-Patient Care \$3417,031.96 Due From VA-Autin Bycare \$226,591.48 Due From VA-Autin System \$226,591.48 Due From VA-Autin Bycare \$236,81.48 Due From VA-Autin Bycare \$256,891.48 Allowance for Uncollectible Accts-VA Aduit Day C \$3658,964.83 Allowance f	Cash	\$781,117.24
Rec., Net of Uncollectible Amounts \$1,387,728.66 Accts Rec-Nursing Home Med Adv/ HMO/ Ins \$689,954.32 Total Rec., Net of Uncollectible Amounts \$2,077,682.98 Rec., Net of Uncollectible Amounts \$2,077,682.98 Rec., Net of Uncollectible Amounts \$172,188.93 Accts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Patient Care P (\$35,031,77) Allowance for Uncollectible Accts-Patient Care H \$32,356.00 Total Rec., Net of Uncollectible Accts-Patient Care H \$32,356.00 Property Tax Revenue Receivable \$234,410.22 Total Accrued Interest \$234,410.22 Due from Collector Funds \$985.42 Due from Collector Funds \$985.42 Due from Other Governmental Units \$232,410.22 Due from Uther Governmental Units \$282,259.58 Due from VA-Adut Dyacare \$244,010.21 Due from VA-Adut Dyacare \$244,010.21 Out from IL Department of Aging-Title XX \$552,272.75 Due from VA-Adut Dyacare \$24,619.01 Due From VA-Adut Dyacare \$24,410.21 Allowance for Uncollectible Accts-IPA \$(\$63,244.00) Allowance for U	Petty Cash	\$300.00
Accts Rec-Nursing Home Private Pay\$1,387,728.66Accts Rec-Nursing Home Med Adv/ HMO/ Ins\$6889,964.32Total Rec., Net of Uncollectible Amounts\$2,077,682.98Rec., Net of Uncollectible Amounts\$172,188.93Accts Rec-Nursing Home Hospice\$172,188.93Allowance for Uncollectible Accts-Patient Care P\$35,031.77)Allowance for Uncollectible Accts-Patient Care P\$35,031.77)Allowance for Uncollectible Accts-Patient Care H\$234,410.22Total Rec., Net of Uncollectible\$234,410.22Total Rec., Net of Uncollectible\$234,410.22Intergyt. Rec., Net of Uncollectibl\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$985.42Due from Uncollectibl\$985.42Due from Uncollectibl\$985.42Due from Uncollectibl\$985.42Due from Uncollectibl\$985.42Due from Uncollectibl\$985.42Due from Uncollectibl Accts-Nation\$985.42Due from Uncollectibl Accts-Nation\$985.42Due from Uncollectibl Accts-Nation\$985.42Due from Valursing Home Care\$943,410.22Intergyt. Rec., Net of Uncollectibl\$95,2272.75Due from Valursing Home Care\$94,954.83Allowance for Uncollectible Accts-Nation\$95,91.48Due From Valursing Home Care\$94,954.83Allowance for Uncollectible Accts-Nation\$95,856.20Allowance for Uncollectible Accts-Value Day C\$36	Total Cash	\$781,417.24
Accts Rec-Nursing Home Med Adv/ HMO/ Ins \$689,954.32 Total Rec., Net of Uncollectible Amounts \$2,077,682.98 Rec., Net of Uncollectible Amounts \$172,188.93 Accts Rec-Nursing Home Hospice \$172,188.93 Allowance for Uncollectible Accts-Private Pay \$42,520.00) Allowance for Uncollectible Accts-Patient Care P \$(\$35,031.77) Allowance for Uncollectible Accts-Patient Care H \$(\$3,258.00) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest \$234,410.22 Total Accrued Interest \$234,410.22 Total Accrued Interest \$234,410.22 Total Accrued Interest \$234,210.22 Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Other Governmental Units \$923,259.58 Due from UP route Funds \$923,259.58 Due from UL Public Aid \$605,634.45 Due from VA-duit Daycare \$24,610.22 Due from VA-duit Daycare \$25,691.48 Due From VA-Aduit Daycare \$25,691.48 Due From VA-Aduit Daycare \$25,691.48 Oue From VA-Aduit Daycare \$26,691.41 <td< td=""><td>Rec., Net of Uncollectible Amounts</td><td></td></td<>	Rec., Net of Uncollectible Amounts	
Total Rec., Net of Uncollectible Amounts\$2,077,682.98Rec., Net of Uncollectible Actury\$172,188.93Acts Reo-Nursing Home Hospice\$172,188.93Allowance for Uncollectible Acts-Patient Care P(\$35,031,77)Allowance for Uncollectible Acts-Patient Care H(\$32,288.00)Total Rec., Net of Uncollectible Acts-Patient Care H(\$32,288.00)Property Tax Revenue Receivable\$234,410.22Total Accrued Interest\$234,410.22Intergyt. Rec., Net of Uncollectible\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$985.42Due from Une Collector Funds\$985.42Due from Une Trassury-Medicare\$234,410.22Intergyt. Rec., Net of Uncollectibl\$985.42Due from Us Trassury-Medicare\$985.43Due from VA-Auxing Home Care\$949,454.33Allowance for Uncollectible Accts-Net Gauge\$24,410.21Jue from VA-Nursing Home Care\$949,854.33Allowance for Uncollectible Accts-IPA\$562,227.75Due from VA-Nursing Home Care\$949,854.33Allowance for Uncollectible Accts-Net Gauge\$241,031.96Due From VA-Nursing Home Care\$949,854.33Allowance for Uncollectible Accts-IPA\$562,227.75Due from VA-Nursing Home Care\$949,854.33Allowance for Uncollectible Accts-VA Veterans Nu\$11,734.00Allowance for Uncollectible Accts-VA Adult Day C\$362,2240,00Allowance for Uncollectible Accts-VA Veterans Nu\$20,267,741.47Prepaid	Accts Rec-Nursing Home Private Pay	\$1,387,728.66
Rec., Net of Uncollectible Accts-Private Pay \$172,188.93 Allowance for Uncollectible Accts-Patient Care P \$(\$42,520.00) Allowance for Uncollectible Accts-Patient Care P \$(\$35,031.77) Allowance for Uncollectible Accts-Patient Care P \$(\$324,410.22) Total Rec., Net of Uncollectible Amounts \$91,379.16 Accrued Interest \$234,410.22 Total Accrued Interest \$234,410.22 Total Accrued Interest \$234,410.22 Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Collector Funds \$985.42 Due from Collector Funds \$985.42 Due from Collector Funds \$923,259.58 Due from Us Revenue Receivable \$224,410.22 Intergyt. Rec., Net of Uncollectibl \$985.42 Due from Collector Funds \$923,259.58 Due from Us Presary-Medicare \$25,691.48 Due from UN Public Aid \$605,634.45 Due from VA-Audult Daycare \$25,691.48 Due From VA-Audult Daycare \$26,691.48 Due From VA-Audult Daycare \$34,945.433 Allowance for Uncollectible Accts-VA Addit Day C \$362,200 Allowance for Uncollectible Accts-VA Addit Day C \$362,	Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$689,954.32
Accts Rec-Nursing Home Hospice\$172,188.93Allowance for Uncollectible Accts-Private Pay(\$42,520.00)Allowance for Uncollectible Accts-Patient Care P(\$35,031.77)Allowance for Uncollectible Accts-Patient Care H(\$3,228.00)Total Rec., Net of Uncollectible Amounts\$91,379.16Accrued InterestProperty Tax Revenue Receivable\$234,410.22Total Accrued Interest\$234,410.22Intergyt. Rec., Net of Uncollectibl\$985.42Due from Collector Funds\$985.42Due from Collector Funds\$923,259.58Due from UL Public Aid\$605,634.45Due from US Treasury-Medicare\$417,031.96Due From VA-Adult Daycare\$25,691.48Due From VA-Adult Daycare\$25,691.48Due From VA-Nursing Home Care\$34,954.83Allowance for Uncollectible Accts-IPA(\$63,244.00)Allowance for Uncollectible Accts-IPA(\$63,244.00)Allowance for Uncollectible Accts-VA dult Day C\$36,324.40Allowance for Uncollectible Accts-VA Veterans Nu\$1,734.03Allowance for Uncollectible Accts-VA Veterans Nu\$2,026,741.47Prepaid ExpensesPrepaid Expenses\$46,947.39Stores Inventory\$11,739.41Total Prepaid Expenses\$46,947.39Stores Inventory\$11,739.41Total Due,Trun Investments\$21,346.19	Total Rec., Net of Uncollectible Amounts	\$2,077,682.98
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Patient Trust Cash, Invested\$21,346.19Total Long-Term Investments\$21,346.19	Total Prepaid Expenses	\$58,686.80
Total Long-Term Investments \$21,346.19	-	
-		\$21,346.19
Total Current Assets \$5,291,664.06	Total Long-Term Investments	\$21,346.19
	Total Current Assets	\$5,291,664.06

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Fixed Assets

Nursing Home Buildings	\$23,291,270.61
Improvements not Buildings	\$469,743.52
Equipment, Furniture & Autos	\$1,428,674.45
Construction in Progress	\$0.00
Accumulated Deprecreciation-Land Improvements	(\$281,782.72)
Accumulated Depreciation-Equipment, Furniture, &	(\$969,885.84)
Accumulated Depreciation-Buildings	(\$4,406,900.40)
Total Fixed Assets	\$19,531,119.62
Total ASSETS	\$24,822,783.68

LIABILITIES & EQUITY

Current Liabilities

A/R Refunds	\$0.00
Accounts Payable	\$2,027,900.36
Salaries & Wages Payable	\$233,946.19
Interest Payable - Bonds	\$30,666.21
Due To Accounts Payable Fund	(\$131.27)
Tax Anticipation Notes Payable	\$163,161.82
Notes Payable	\$438,053.10
Total Current Liabilities	\$2,893,596.41
Non-Current Liabilities	
Nursing Home Patient Trust Fund	\$21,346.19
Bonds Payable	\$2,885,000.00
Accrued Compensated Absences	\$349,409.17
Total Non-Current Liabilities	\$3,255,755.36
Total Current Liabilities	\$6,149,351.77

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$18,218,155.66
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	\$455,276.25
Total Equity	\$18,673,431.91
Total LIABILITIES & EQUITY	\$24,822,783.68

Champaign County Nursing Home Statement of Cash Flows (Indirect Method) 9 Months November 30, 2013 through August 31, 2014

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ 455,276
Depreciation Expense	553,263
(Incr.)/Decr. in Accounts Receivable	(975,911)
(Incr.)/Decr. in Prepaid Expenses	(47,170)
(Incr.)/Decr. in Inventory	(463)
(Incr.)/Decr. in Patient Trust	(12,382)
Incr./(Decr.) in Accounts Payable	381,730
Incr./(Decr.) in Salaries and Wages Payable	76,565
Incr./(Decr.) in Interest Payable	(34,379)
Incr./(Decr.) in Accrued Com. Absences	35,438
Incr./(Decr.) in Other Liabilities	12,251
Net Cash Provided by Operating Activities	 444,218

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(73,453)
Improvements / (CIP)	(7,690)
Net Cash Provided by Investing Activities	(81,143)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	163,172
Notes Payable - Medicaid	438,053
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	(180,000)
Increase in Equity Adjustment	 (369,676)
Net Cash Provided by Financing Activities	51,549
Total Cash Flow	414,624
Begining Cash Flow - 11/30/2013	 366,793
ENDING CASH - 8/31/2014	\$ 781,417

Champaign County Nursing Home Monthly Statements of Cash Flow (Indirect Method) March 31, 2014 through August 31, 2014

CASH FLOW FROM OPERATING ACTIVITIES:	<u>Mar. '14</u>	<u>Apr. '14</u>	<u>May '14</u>	<u>June '14</u>	<u>July '14</u>	<u>Aug. '14</u>
Net Income (Loss) - Monthly	\$ 63,487	\$ 26,381	\$ 129,231	\$ (91,193)	\$ 20,187	\$ 72,495
Depreciation Expense	62,472	61,920	61,607	61,608	61,200	60,597
(Incr.)/Decr. in Accounts Receivable	(137,718)	(242,861)	(281,792)	303,327	307,375	(431,113)
(Incr.)/Decr. in Prepaid Expenses	16,283	(64,753)	(5,756)	16,284	16,283	10,452
(Incr.)/Decr. in Inventory	-	-	-	-	-	-
(Incr.)/Decr. in Patient Trust	(661)	1,303	(482)	(3,292)	(2,464)	(3,763)
Incr./(Decr.) in Accounts Payable	103,365	68,463	93,107	209,540	(119,831)	197,524
Incr./(Decr.) in Salaries and Wages Payable	46,330	38,798	(173,163)	13,129	72,807	32,198
Incr./(Decr.) in Interest Payable	10,222	10,222	10,222	(51,110)	10,222	10,222
Incr./(Decr.) in Accrued Com. Absences	11,330	5,111	(12,640)	(1,895)	6,083	12,967
Incr./(Decr.) in Other Liabilities	 661	(1,303)	482	3,292	2,464	 3,763
Net Cash Provided (Used) by Operating Activities	 175,771	(96,719)	(179,184)	 459,690	374,326	(34,658)
CASH FLOW FROM INVESTING ACTIVITIES:						
Purchase of Equipment	(6,934)	(6,654)	(7,674)	(51,050)	-	-
Improvements / (CIP)	 (2,547)	-	-	 -	-	•
Net Cash Provided (Used) by Investing Activities	 (9,481)	(6,654)	(7,674)	(51,050)	-	-
CASH FLOW FROM FINANCING ACTIVITIES:						
Incr./(Decr.) in Tax Anticipation Note Incr./(Decr.) Notes Payable - Medicaid	-	-	-	-	(593,132) 438,053	(181,591) -
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	-	 -	-	-	-	-
Net Cash Provided (Used) by Financing Activities	 -	-	-	 -	(155,079)	(181,591)
Total Cash Flow	166,290	(103,373)	(186,858)	408,640	219,247	(216,249)
Beginning Cash Balance (Prior Month's)	 493,720	 660,010	 556,637	 369,779	 778,419	 997,666
MONTH ENDING CASH BALANCE	\$ 660,010	\$ 556,637	\$ 369,779	\$ 778,419	\$ 997,666	\$ 781,417

Champaign County Nursing Home March 31, 2014 through August 31, 2014

Key Balance Sheet Items Charted Below:

	<u>Mar. '14</u>	<u>Apr. '14</u>	<u>May '14</u>	<u>June '14</u>	<u>July '14</u>	<u>Aug. '14</u>
Cash	660,010	556,637	369,779	778,419	997,666	781,417
A/R	4,085,148	4,328,009	4,609,804	4,306,475	3,999,101	4,430,213
A/P	1,579,097	1,647,560	1,740,667	1,950,207	1,830,376	2,027,900



Champaign County Nursing Home Strategic Objective Metrics – 2014 Updated October 1, 2014

Medical Management Metric	Status
Carle Clinic and Christie Clinic	
Carle Clinic – maintain 2 physicians and 2 full-time nurse practitioners	Maintained
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement daily rounds on the Medicare unit by January 1, 2014	Implemented with one NP
Expanded Specialized Services	
Establish pulmonary clinic by March 1, 2014	No progress. Continuing to find a pulmonologist.
Current wound/pain caseload is 16 residents.	10 currently on caseload 5 wound/5 pain 21 residents have healed and have been taken of the caseload.
Establish outpatient rehab program by March 1, 2014.	In discussions with Symbria (existing rehab provider). Symbira to review space and provide therapy volume projections

Dietary	Status
Meals will be delivered within 15 minutes of scheduled meal times.	HCSG currently tracks plating start and end times in kitchen. Discussed tracking of meal delivery start and end times.
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.69.	2013 annual average was 3.60.The rolling 12 month average is 3.5(Aug)Jan 20143.67Feb3.50Mar3.77Apr4.03May3.43June3.62July3.15
The Pinnacle dining service score will meet or exceed national average of 4.21	Aug 3.25 The 2013 annual average was 3.74. The rolling 12 month average is 3.6 (Aug) Jan 2014 3.57 Feb 3.05 Mar 3.38 Apr 3.65 June 3.27 July 3.30

Nursing Management	Status
Fill Director of Nursing Position in 2014	Filled April 2014
Nurse Education	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	100% (42/42) nurses trained 76% (65/85) CNAs trained
IV training through pharmacy. The goal is 90% of nurses trained by end of 2014.	40/42 (95%) currently trained and certified. Annual training ongoing. 2 more classes scheduled September 16/42 updated annually so far. October more classes scheduled
Trach education. 90% of all nurses will be trained by the end of 2014.	83% (35/42) trained and more training scheduled in September 33/42 have updated their annual training. October more classes scheduled.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training.
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Dr. McNeal and her Nurse Practitioner will take over the monthly nurse training activities beginning in October.

Non-Financial Metrics	Status			
Medicare 30-Day Readmission Rate				
The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent. Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011). CCNH will have a current baseline readmission rate by January 1, 2014.	EHDS Data Interact Data April 11% 11% May 25% 25% June (5/16) 31% 31% July (4/11) 36% 36% Aug (3/15) 20% 20% Sept (1/12) * 8% 8% *All assessments may not be transmitted yet *			
Pinnacle Survey Scores				
Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.	Calendar Year 2014 – One score met the national average. Five scores exceeded the national average.Aug1 out of 16July3 out of 16June6 out of 16May10 out of 16April2 out of 16March5 out of 16			
CMS 5 Star Rating				
Increase overall rating from one star to two star by the end of 2014	Two Star as of Sept 1, 2014			
Annual Turnover Rate				
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008	112014 - 30.070 (Annualized intrough Aug)			

*90 separations (Dec 2013 thru August 2014) and 207 active employees as of August 31, 2014.

Financial Metrics	Status				
Average Daily Census					
FY2014 budget projects a 195 average census	FY2013 ADC – 188.8 FY2014 YTD ADC – 203.0 (as of Aug 2014)				
Medicare Census					
FY2014 budget projects a 17.0 Medicare census	FY2013 ADC – 16.4 FY2014 ADC – 16.3 (as of Aug 2014)				
Payor Mix					
Medicare 8.7% Medicaid 55.2% Private pay 36.1%	FY2013FY2014 YTDMedicare8.7%8.0%Medicaid56.3%58.3%Private pay35.0%33.7%				
Cash from Operations					
Positive cash flow from operations in FY2014 – 12 month budget projects a \$34k cash contribution from operations	\$1.008 million as of August 2014				

Note: All Medicare and Medicaid admissions and treatment shall be consistent with medical necessity standards.

То:	Board of Directors Champaign County Nursing Home
From:	Scott T Gima Manager
Date:	October 2, 2014
Re:	Management Update

County Nursing Homes and IGT Reimbursement under Managed Care

On September 19th, HFS met with county nursing home representatives, Life Services Network, and the County Nursing Home Association. MPA attended the meeting. The purpose of the meeting was to discuss the status of preserving county home IGT payments in the State's managed care programs. The following is a summary of the current IGT payment calculation – the numbers are fictitious.

Cost based rate Based on facility's Medicaid cost report	\$200 per day
HFS Medicaid Rate	\$150
Difference	\$50
Federal Medicaid Match (50%)	\$25
County Home IGT payment (55% of Federal Medicaid Match)	\$13.75
Federal Match Dollars kept by State	\$11.25
Net Medicaid rate with IGT	\$161.25

In this example, the State pays the \$13.75 on a quarterly basis and is a distinct separate payment from the monthly HFS Medicaid payments.

For 2014, the managed care plans have been instructed to pay the cost based rate to county homes. The plan was to have the county homes transfer \$38.75 back to the State for every \$200 paid. This is the IGT methodology that was in place prior to 2012. The State had decided it will not require transfer payments in 2014 because they are planning on filing a state plan amendment to CMS in October, with a January 1, 2015 effective date. This amendment will include the current IGT process where the managed care plans will pay the HFS Medicaid rate (the \$150 in the above example) and the IGT payment (\$13.75) will be paid by HFS directly to the county home on a quarterly basis.

Managed Care – MMAI Enrollment

HFS also informed the county homes that enrollment of eligible seniors currently living in SNFs will ramp up starting late September. The goal is to enroll approximately 48,000 dual eligible in the Chicago and Central Illinois markets by the end of the year. The facility is implementing systems that will allow us to easily determine the current payor status of all dual eligible residents. Without an automated system, tracking the correct health plan to bill for every dual eligible resident (100+) each month is a time consuming task. Cash flow could be impacted if Medicare or Medicaid is billed instead of a health plan. Tracking assigned primary care physicians will also have to be reviewed as we are seeing examples across the state of residents being auto-assigned to physicians that are not their current physician.

Medicaid Pending

The Department of Healthcare and Family Services (HFS) and the Department of Human Services (DHS) has rolled a new web portal online Medicaid application system that will replace the existing paper application process. The ABE system is expected (according to the State) to reduce the turnaround time to process applications. The online application process will require the scanning of required financial documents.

The ABE system has the potential to improve the application process. We will encourage the families to sit down and spend an hour with the business office to complete the application and scan all required documents.

The current application process forces the Home to stand on the sidelines. The application and list of required supporting financial documents is provided to the family and fingers are crossed hoping the family completes and submits the application. It is virtually impossible right now for the facility to get any information on application status when calling a caseworker, or it takes hours of time on the phone to get any information on the application status. Our involvement in directly assisting in completing the online application and the scanning of supporting documentation allows us to be more involved in the application process. In addition, the ABE system can provide updates on the status of the applications. MCNH currently has over 60 pending applications. The ABE system will not impact past applications, but hopefully it will help moving forward.

As always, give me a call (314-434-4227, x21) or contact me via e-mail at stg@healthcareperformance.com.